£20

NOTTINGHAMSHIRE
COUNTY CRICKET CLUB

2018 ANNUAL REPORT & ACCOUNTS



TRENT BRIDGE
EST. 1838



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ROYAL LONDON ONE-DAY INTERNATIONAL

ENGLAND v PAKISTAN

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Editor *Thomas Holdcroft* | Design *Andy Lau* | Photography *Getty Images, Eleri Tunstall @Ickootu, Simon Trafford*

CLUB HONOURS

FORMATION OF PRESENT CLUB
1841
REORGANISED
1856
REGISTERED AS A FRIENDLY SOCIETY
1999

COUNTY CHAMPIONS
1865 / 1868 / 1871 / 1872 / 1875 / 1880 / 1883 / 1884 / 1885 / 1886 / 1907 / 1929 / 1981 / 1987 / 2005 / 2010

JOINT CHAMPIONS
1869 / 1873 / 1879 / 1882 / 1889

DIVISION TWO COUNTY CHAMPIONS
2004

YORKSHIRE BANK 40 CHAMPIONS
2013
BENSON & HEDGES CUP WINNERS
1989
NATWEST TROPHY WINNERS
1987
REFUGE ASSURANCE LEAGUE WINNERS
1991
ROYAL LONDON ONE-DAY CUP WINNERS
2017
NATWEST T20 BLAST WINNERS
2017

SECOND XI CHAMPIONS
1972 / 1985 / 2015
SECOND XI TROPHY WINNERS
1991 / 2011



CLUB OFFICIALS

& EXECUTIVE OFFICERS

PRESIDENT
W Taylor

HONORARY VICE-PRESIDENTS
The Mayor of the Borough of Rushcliffe
The Lord Mayor of Nottingham
The Chairman of Nottinghamshire County Council

VICE-PRESIDENTS
E Bakewell MBE / J B Bolus
B C Broad / The Rt Hon Kenneth Clarke CH, QC, MP / J R Cope
B N French / C W Gillott / Sir Richard Hadlee / S B Hassan / E E Hemmings
N R Puri CBE / D W Randall
R T Robinson / H W Russell
M J Smedley / Sir Garfield Sobers
P Wynne-Thomas BEM

COMMITTEE
R W Tennant (Chairman) – *Retires 2021*
S E Foster (Vice-Chairman) – *Retires 2020*
D J Bicknell – *Retires 2021*
K A Davies, CBE – *Retires 2019*
P J Ellis – *Retires 2019*
P Ford-Murphy – *Retires 2020*
J A Gillott – *Retires 2019*
P J Hacker – *Retires 2019*
J P Moore – *Retires 2020*
R J Stevenson – *Retires 2021*
P G Wright – *Retires 2020*

CHIEF EXECUTIVE
L J Pursehouse MBE

FINANCE & DEVELOPMENT DIRECTOR
T L Eatherington

DIRECTOR OF CRICKET
M Newell

HEAD COACH
P Moores

CAPTAIN
S J Mullaney

COMMERCIAL DIRECTOR
M A Temple

HEAD GROUNDSMAN
S Birks



ANNUAL GENERAL MEETING 2019

TUESDAY 26 FEBRUARY

MEETING AGENDA

1. To receive apologies for absence.
2. To approve the minutes of the previous AGM held on Monday 26 February 2018.
3. Matters arising.
4. To receive the Chairman's Report.
5. To receive and, if approved, adopt the Annual Report and Statement of Accounts for 2018.
6. To receive the Cricket Report for the 2018 season.
7. Strategic update from the Chief Executive.
8. To propose amendments to the Club Constitution (as detailed below).
9. To confirm the five Members elected to the General Committee.
10. To appoint a President for 2019 (in accordance with clause 7.1 of the Club's Constitution).
11. To appoint Vice-Presidents
12. To appoint Auditors for the Club.
13. Any other business.

Proposed Amendments to the Club Constitution

AMEND 8.7 FROM:

At any General Meeting a resolution put to the vote of the meeting shall be decided by a simple majority on a show of hands unless a ballot is called for by a majority of the members present. In the event of equality of votes the Chairman of the meeting shall have a casting vote.

TO READ:

At any General Meeting a resolution put to the vote of the meeting shall be passed by a simple majority or such higher threshold specified in the Constitution and Rules. A resolution shall be decided on a show of hands unless a poll is called for by a majority of the members present or a postal ballot has been initiated by the General Committee in accordance with Rule 8.9. In the event of equality of votes the Chairman of the meeting shall have a casting vote.

.....

AMEND 11.1 FROM:

No alteration or addition to or deletion from the Constitution and Rules shall be made except at an Annual General or Extraordinary General Meeting of the Club and where two-thirds or more of the votes cast by members of the Club present and entitled to vote are in favour.

TO READ:

No alteration or addition to or deletion from the Constitution and Rules shall be made except at an Annual General or Extraordinary General Meeting of the Club and where two-thirds or more of the votes cast by members of the Club present and entitled to vote, or cast by members submitting valid voting forms in the event that a postal ballot is called by the General Committee under Rule 8.9, are in favour.

.....

AMEND 11.4 FROM:

A copy of the Constitution and Rules, and regulations made pursuant to Rule 6.8, shall be kept in the Club library and are available to all persons upon request.

TO READ:

A copy of the Constitution Rules and Regulations pursuant to Rule 6.8 (the Rules') will be kept in the Club's Library for all members to inspect. Any member requesting in writing verbally or electronically a copy of the Rules will be sent a copy by email or first class post to their address held by the Club in its Register of Members and Officers.

MINUTES OF THE ANNUAL GENERAL MEETING

Held in the Assembly Hall, County Hall, on Monday 26 February 2018

Present: Mr R W Tennant (Chairman), Members of the General Committee, Ms L J Pursehouse (Chief Executive), Members of Staff and 226 Members. At the commencement of the meeting Mr P Wynne-Thomas, President of Nottinghamshire County Cricket Club, asked those members present to stand for a minute's silence in memory of Mr C T Atter, Mr A M Bans, Mr B E Barnett, Mr W Barrowcliffe, Mr S Beard, Mr M K Bore, Mr F L W Bowley, Mr M Bradley, Mr R J Brooks, Dr A Brooks, Mr A Bryman, Mrs M Butlin, Mr R Cartwright, Mr J T Clay, Mr D Clements, Mr M Daws, Mr J A Dearlove, Mr C Dent, Mr R J Evans, Mr B H Farr, Mr D F Field, Mr P E A Forrest, Mr B Gill, Mr G G Gooch, Mr C R Grant, Mr A Green, Mr E Grocock, Mr J E Hand, Mr J Helps,Mr A Horton, Mr W Hoskin, Mr T Hughes, Mr D James, Mr G James, Mr W I Jollie, Mr J Kerslake, Mrs R Khawja, Mr A Lacey, Mr M Lloyd-Penny, Mr N Lucy, Mr R B Martin, Mr D J Maskell, Mr J H Medley, Mr A Morris, Mr G K Morrison, Mr F A Murden, Mr J Najdan, Mr K Newton, Mr A W Nice, Mr M Ost, Mrs J M Owen, Mrs B Parker, Mr M Patten, Mr W H R Pike, Mrs J Price, Mrs D Sangster, Mr T Smith, Mr A F Snape, Mrs E A Spenceley, Mrs M Thornley, Mr S Twells, Mr D Woodward.

The President welcomed to the meeting the Members of the Club, including Honorary Vice-Presidents Cllr John Handley (Chairman of Nottinghamshire County Council) and Mrs M Handley, and Cllr Michael Edwards (Lord Mayor of Nottingham) and Ms Susan Phillips (Lady Mayoress of Nottingham).

1. APOLOGIES FOR ABSENCE

Mr J B Bolus, Mr and Mrs N D Bratton, Mr B C Broad, Mr D Cavanagh, The Rt Hon K H Clarke, QC, MP, CH, Mrs J Clay, Cllr B Cooper, Mayor of Rushcliffe, Mr J R Cope, Mr R Garland, Mr E E Hemmings, Mr P B Jowett, Ms S Lacey, Mrs B Morley, Mr M Morley, Mr R M Morris, Prof N R Puri, CBE, Mr D W Randall, Mr R T Robinson, Dr R J Stanbridge, Mr T Stanbridge and Mr K G Wedgwood Litting.

2. MINUTES OF THE ANNUAL GENERAL MEETING HELD ON MONDAY 27 FEBRUARY 2017

These were accepted as a true and accurate record on the proposition of Mr R A Dawson, seconded by Mr W Taylor and unanimously approved by those present.

3. MATTERS ARISING

There were no matters arising.

4. CHAIRMAN'S REPORT

Mr Tennant noted that in his report the previous year, when comparing the 2015 season to 2016, he had made the comment 'what a difference a year makes'. Well, he felt, he could do no better than to start this year's report with the same comment – 'what a difference a year makes!'

Success on the field in all three forms of the game was a wonderful repost of the team's performances the previous season. The contribution by senior players, lacking in 2016, was immense.

First was the Royal London One-Day Cup Final at Lord's where Alex Hales with 187 not out and Chris Read with 58 not out steered them to victory.

Success at NatWestT20 Blast Finals Day came next and Samit Patel's and Brendon Taylor's stand of 132, followed up by some great bowling by Harry Gurney, gave the team its second white ball trophy.

Finally, the one that mattered most, was promotion back to Division One. Mr Tennant stated that it would have been nice to have been able to say it was straightforward, but it went right down to the wire with a drawn last game of the season against Sussex where Chris Read and Billy Root both scored centuries to give them the needed draw for promotion – not to forget Harry Gurney's knock.

He felt it was a great way for Club Captain Chris Read to hang up his boots, having achieved so much over the years. He had been an outstanding Captain and everyone wished him well for the future.

Performances off the field had also been rewarded – and Lisa Pursehouse's award of an MBE was



Trent Bridge awarded four Test Matches between 2020 and 2024

a wonderful recognition of her hard work and achievements for sport and development. It was something the whole Club could be proud of.

Success on the field was matched by a turn around in fortunes off the field. In 2016 there had been a loss of £722,000 – a change demonstrating the importance of hosting Test cricket at Trent Bridge.

The recent bidding process, covering matches for the five years between 2020 and 2024, had seen the Club rewarded with Test Matches at Trent Bridge four years out of five, which was an excellent result. It meant that during that period, income was assured and would enable the Club to proceed with developing its future plan for facilities to keep Trent Bridge as the best cricket ground in the country.

Mr Tennant commented that it was true that everyone was disappointed the Club was not awarded an Ashes Test, especially given that it will miss out in 2019. However, the package awarded of hosting the finals of the 50-over competition and, of course, hosting one of the eight teams in the new T20 competition, was fantastic news for the Club.

The final details of the new T20 competition had yet to be confirmed and neither did the Club have any idea what the team would be called, but Mr Tennant had little doubt that the new audience at which it was aimed would be provided with a very exciting competition. It might not suit everyone, but then Trent Bridge would have its Test Matches!

Mr Tennant commented that the speed of change in the game had been frightening in recent years with the driving force coming from various directions. The shorter form of the game had proved to be a great success in appealing to a new audience – and the crowds watching the T20 competition were great for the game's future.

Players loved the buzz of playing in front of large crowds, and white ball cricket could provide them with an alternative route to earn a living than playing all three formats. As members, he realised that to lose players of the calibre of Alex Hales and Yorkshire's Adil Rashid from the red ball game, would be very disappointing, but be that as it may, there would be an increasing need for Counties to adjust their squads to ensure that the Club had players with the right skillsets for red ball and white ball cricket.

Turning to other matters, Mr Tennant reported that the ECB had now finalised their new rules on governance which would be implemented after the Board's AGM in May. These new rules would ensure impartiality and more diverse representation than before and would meet the standards the government, through Sport England, demand.

Members would have received the Chairman's letter outlining the reasons why the Club had not proposed any changes to its Constitution and Rules in 2018, particularly with regard to the governance of the Club. He gave his assurance that the work started in 2017 would continue, with the intention of bringing to the 2019 AGM any proposals that would better serve Nottinghamshire County Cricket Club in the future.

The main focus would be on the election of officers and the make-up of the Committee to ensure that it represented the membership and the community the Club served by having the right skills, diversity and experience to operate in what is a far more dynamic environment than ever before.

"THE RECENT BIDDING PROCESS COVERING MATCHES FOR THE FIVE YEARS BETWEEN 2020 AND 2024 HAD SEEN THE CLUB REWARDED WITH TEST MATCHES AT TRENT BRIDGE FOUR YEARS OUT OF FIVE, WHICH WAS AN EXCELLENT RESULT."

Richard Tennant

One of the advantages of bringing any amendments to the members a year later than originally planned, he stated, was that by then not only would the changes to the ECB Constitution be known, but the Club would also be able to use the experience and knowledge of other Counties that have gone through the same process. Members would be consulted during the year to ensure everyone was fully aware of the implications and reasons for such change.

Mr Tennant reported that the Heritage group continued to add value to the Club, ensuring the preservation of its growing collection of memorabilia and artefacts, utilising them for the benefit of members and visitors to Trent Bridge.

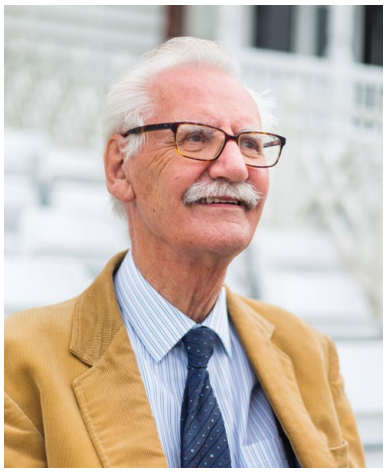
History and heritage were very important, he went on, pointing out a few anniversaries:

In 1818, 200 years ago, a Nottinghamshire XXII beat an England XI on the Forest. In 1868, 150 years ago, the Australian Aborigine side visited Trent Bridge where, as well as the cricket match, spectators could enjoy an exhibition of spear and boomerang throwing!

But the one more members would relate to, or indeed remember, was Gary Sobers hitting six sixes 50 years ago in 1968. It would be wonderful, he remarked, if the Club could set another memorable event in 2018 so that in 50, 100 or, indeed, 200 years' time, someone at the AGM would be able to recount the deed!

In discussing Heritage, Mr Tennant stated that it was a good time to pay tribute to the Club President, who finished his terms of office in 2018. A wonderful President, his words of wisdom had been a great source of help and his endless source of stories about Notts and Notts cricketers had come in useful when entertaining the Club's guests! However, he would not be lost to Trent Bridge and would be found, head down in the Library concentrating on his next great work. Another person stepping down from office in 2018 was Bill Taylor who had served on the Committee since 2009. During that time he had made a significant contribution to the Club, especially in his role as Chairman of Cricket, a post he had occupied since 2010.

Mr Tennant also thanked Vice-Chairman Stuart Foster for his support and guidance during the year, and to the rest of the Committee for their hard work



Peter Wynne-Thomas concluded his term as President

on behalf of the Club, and finally to Lisa Pursehouse, the executive team and, of course, to the members for their continued support of the Club.

It was proposed by Mr D J Bicknell, seconded by Mr J A Gillott and unanimously approved by those present that the Chairman's Report be adopted.

5. ANNUAL REPORT AND STATEMENT OF ACCOUNTS

Club Treasurer, Mr P J Ellis directed members to the accounts of the Club for the year ended 30 September 2017, which were set out on pages 31-45 in the Annual Report, as well as his written report on pages 29 and 30.

Part of the Accounts was the Auditors' Report which showed that Smith Cooper had stated that in their opinion the financial statements gave a true and fair view of the state of the Club's affairs at 30 September 2017 and that its profit for the year ended had been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice. It was confirmed that they had been prepared in accordance with the requirements of the Co-operative and Community Benefits Act 2014.

Mr Ellis then reported on some key areas.

He emphasised the positive impact to the finances of International cricket returning to Trent Bridge in 2018 which helped increase cricket income by 61% and commercial income by 27%. The 6% reduction in grants and donations was primarily down to the release of Council grant income over five years that came to an end in the previous year. Overall income was up 28% year-on-year, which equated to an increase of £2.4m.

Professional Cricket and Academy costs were largely held at the same level compared with the previous year. Although Community and Development showed a reduction in cost to the Club, this did not mean that less money was employed in this area. As a consequence of the Trent Bridge Community Trust becoming more self-sufficient and generating its own income, the Club saw a reduction in the required contribution. Ground Facilities and Match Expenditure showed an expected increase, the costs relating to the International matches being hosted that were not present in the previous year. Overall costs were up 14% year-on-year or £1.3m in monetary terms.

The year ending 30 September 2017 produced income in excess of £10.8m and therefore aligned itself more closely to the 2014 income figure of £11.1m - the Club's most successful recent year, excluding those containing an Ashes Test.

Mr Ellis used a slide to illustrate the impact that International cricket had on Club financial results.

He remarked that in many ways 2017 was a return to normality. 2015 reported an exceptional surplus and 2016 then reported an

£10.8M

INCOME FOR YEAR ENDING 30 SEPT 2017

exceptional deficit. Over the past ten years the average surplus had been £224,000, so the result for 2017 of £279,000 fitted well within those parameters.

In summary Mr Ellis stated that 2017 was a return to showing a surplus for the year (£279,117 pre tax) after the previous year's deficit (£741,076).

International matches drove the financial results as the year the Club did not host a Test Match (2016) produced a deficit.

2017 produced a strong cash flow performance, with an increase of £789,807 in cash and cash equivalents.

Finally, Mr Ellis reported that the budget set for 2018 showed a surplus for the year.

Mr J Chambers voiced his concern at the level of debts and creditors, which had risen from £11m in 2016 to £15m in 2017.

Mr Ellis replied that the Chief Executive and Finance Director would not allow the Committee to expend any money that would put the Club in jeopardy and had ensured the long-term debt could be satisfied.

The subject of facilities investment and debt would be a cause for major discussion over the following few years. The Executive and Committee were very mindful that the Club did not get itself into the same predicament some grounds had found themselves in in recent years.

Ms Pursehouse stated that the value of creditors had risen year-on-year as in 2016 Trent Bridge had not hosted a Test match, but it had in 2017. The majority of creditors related to the purchase of in advance sales for International cricket.

In answer to a question from Mr P Measures as to whether there was any possibility of increasing the capacity of the ground - particularly with regard to the William Clarke stand which he felt had become an eyesore, Mr Tennant stated that capacity was not necessarily a priority and the ECB's staging requirements had altered over the years.

Mr Tennant stressed that the priority for the Club was to service the debt and it would not take on more than it could repay. He was proud that Nottinghamshire was financially one of the best run Clubs in the country.

It was proposed by Mr P G Wright, seconded by Mr R A Dawson and unanimously approved by those present that the Annual Report and Statement of Accounts be adopted.

6. CRICKET REPORT

Director of Cricket Mick Newell reported that the team had set out in 2017 with some pretty ambitious targets for the season. Achieving promotion was the number one priority and improving on the run of near misses and knock-out round defeats in both 50 and 20-over cricket was also high up on the list to improve.

By the end of the season the team had surpassed everyone's expectations – and the players gave the Club one of the greatest seasons in its long history. Not since 1987, when Rice and Hadlee were at their peak, and the great Ken Taylor was one of the first Cricket Managers, had they won two trophies in one season and come close to making it a treble.

For that, Mr Newell emphasised, the players and coaches deserved huge credit. The hard work that went on all winter was rewarded with exceptional team and individual performances. Peter Moores and the rest of the support staff brought skill, knowledge and commitment to turning around the disappointment of 2016, and they continued to do so as they prepared



The trophies from the Outlaws' 2017 double success on display at Trent Bridge.

for the 2018 season.

There were many highlights to reflect on, and numerous individual and team achievements of which to be very proud. The season started with a bowling attack of international quality, and this gave the team the impetus to win a lot of early games and get points in the bank, so that when things were tougher in September they were able to do enough to secure promotion with a typical farewell innings from retiring Captain Chris Read, and a maiden Specsavers County Championship century from Billy Root.

In white ball cricket, the two finals days were memorable and exciting for good reasons. Alex Hales produced a fantastic innings at Lord's to show what a wonderful batsman he was on the biggest occasion. At Edgbaston, so many players contributed across the two games, but Harry Gurney's bowling and Samit Patel's all-round efforts, even with two direct hit run outs, could be described as the stand outs, in Mr Newell's opinion.

Internationally, Stuart Broad, Jake Ball and Alex Hales continued to represent the Club at the highest level, and good wishes were sent to the players for the coming months. The challenge over the forthcoming years was to get more players to reach the top level of the game and was one the Club was keen to achieve, whilst, at the same time, making Nottinghamshire the best team it could be.

Since the end of 2017, a number of experienced players had left the Club for different reasons. Brendan Taylor had returned to play international cricket for his country, Zimbabwe, leaving a big gap in the middle order, where he played several important innings in his three years.

Greg Smith made an excellent contribution on a number of one-day occasions, and Michael Lumb had also provided runs, experience and knowledge across his six years with Nottinghamshire. Brett Hutton had moved to Northants to play white ball cricket more often than Notts could offer him – so he had moved for sound cricket reasons and went with the Club's best wishes.



Steven Mullaney named as Club Captain

Last, and certainly not least, Chris Read had moved on to a job as Head of Cricket at Uppingham School. He had been a wonderful cricketer and ambassador for Nottinghamshire over 20 years, up there with Rice and Hadlee for what he did for the Club. He was given a great send-off on a number of occasions in 2017. At a dinner organised by his Club friends, family and team-mates, at the end of season awards night, on his final day at Trent Bridge when players, staff and supporters gave him a fantastic ovation as he completed his final innings, and at Hove during his final match.

The Club would continue to thank him for all he did at the pre-season lunch in April, and members would still see plenty of him in his part-time coaching role.

Of course, that left vacancies in two key areas. Mr Newell wished Tom Moores all the best in the keeping role, and not comparing him with Chris would be the best thing everyone could do to allow him to grow into that position. Secondly, the Club also needed to find a new Club Captain for the first time since 2008.

For that job the Club had turned to Steven Mullaney. Mullaney had impressed everyone with his desire to take on the job as well as his passion for Notts. He had the respect of the dressing room as a player and a person. He would get huge support from Peter Moores and Paul Franks, and Mr Newell was confident the members would be impressed by his leadership in four-day and 50-over cricket.

Also new to the Club was Chris Nash, a very experienced batsman in all formats, and Paul Coughlin, an excellent all-rounder. Both would fill key roles in the side. Matt Milnes, a local lad who played his club cricket at Plumtree, would add to the stock of high-quality seamers needed in Division One.

The Club continued to look to further strengthen the squad and would, hopefully have an overseas player announcement fairly soon.

Mr Newell then briefly mentioned the situation regarding Alex Hales and his new contract to play white ball cricket only. This was purely his decision and one that the Club respected. As soon as he had informed the Club that this was his preferred option, the best deal was sought to retain him in two formats for the following two seasons.

Finally, Mr Newell thanked the members for their continued

support, which was much appreciated by all the players and coaches, stating that he looked forward to another exciting season in 2018.

At this stage Head Coach Peter Moores gave a report, commenting that the season was drawing ever closer which was always a good thing after what had seemed to be a long winter!

He reminded members that when he had spoken at the previous AGM, the plan was to focus strongly on the areas which needed to be improved.

One of the things with losing was that losses tended to stick to you until you can put things right with a better performance – and 2016 had been a tough season.

On the plus side, losing forced you to look at the reasons why and make the necessary changes to improve. 2017 was a season for those changes and improvements, and credit to all the players and the support staff for the way they went about tackling the many challenges the season threw up.

To win two trophies and gain promotion was more than the Club would have expected, though no more than he thought was achievable. Similarly, in 2018 the expectation was to be challenging in the final stages of all three competitions, giving the Club a chance of more silverware, if things went the right way.

The areas targeted for improvement had been;

- To play well at key moments
- To be hungry to improve every day
- To be prepared to work hard to improve players' fielding and, with that, their physicality.

He believed that the team had moved on in all those areas, as well as others, though the important thing to remember, especially when you did well, was that the issues do not suddenly go away.

For the squad to achieve further silverware, more players had to step up and be counted at those crucial moments when the pressure was on and the game was in the balance. Promisingly, this got easier the more times you did it, and 2017 had seen many different players take responsibility at different times.

"TO WIN TWO TROPHIES AND GAIN PROMOTION WAS MORE THAN THE CLUB WOULD HAVE EXPECTED, THOUGH NO MORE THAN WHAT HE THOUGHT WAS ACHIEVABLE."

Peter Moores

Those performances elevated players to another level, one where they moved their mentality to start any game looking for opportunities to win and be the man who won the match for the team.

The previous season had been fantastic for that, with so many different players playing crucial innings or bowling the key overs that changed the match. From all the performances, none had summed up the season better for Mr Moores than the very last game when Billy Root, a young man at the start of his career, and Chris Read, on the verge of finishing his, came together at Hove with Notts' promotion hopes in the balance. As in all pressurised situations, he commented, an opportunity for greatness was often disguised as potential for failure. Fortunately, both players scored centuries and, as is said, the rest is history. So, the message did not change and the team would be working hard to help players be ready to step up and deliver at key times.

The second area Mr Moores mentioned was the desire to get better every day. This was essential if the team was to move forward as a squad and to develop the culture needed to bring Notts' own youngsters through over the next few years. This was strong at the current time, and probably best epitomised by the recent trip to Oman where the Academy boys and the professional players shared the facilities, creating great opportunities for learning from both sides.

The final area of fielding and physicality was a never-ending challenge, as the game continued to move forward at a pace. Again, it was at the end of a tournament that the team got its biggest reward for all the hard work, when they were the best fielding side in Finals Day at Edgbaston, which helped get them over the line to win the Trophy for the first time.

The team moved in all three areas, and with that came better results. However, in winning, there was always comfort, and the challenge for 2018 would be to be as hungry as they were at the start of the 2017 season, whilst using the confidence and experience gained from their achievements.

The team would be starting the last part of the build-up to the season with a pre-season tour to Potchefstroom on 5 March. On their return there would be further practice games against County and University opposition. Going away slightly earlier meant that there would be more time when they came back to climatise themselves in English conditions and to adjust to the pitches to be experienced in the first part of the season. Division One would be tough, and it was important to get off to a good start. The loss of several senior players had created space in the squad for others to step up and take on more responsibility within the team.

Steven Mullaney, as the new Club Captain, had started to influence

the squad in a positive way. This promotion was well-deserved for a player who continued to improve and had been a key player across all formats over recent seasons, Mr Moores was looking forward to working with him through the season, along with all the support staff who had added so much over the past 12 months.

This, along with the addition of new faces in Coughlin and Nash, would help replace the loss of several players and both would add much to the squad, and further opportunities for young players would, hopefully, set the scene for another exciting season.

He went on to report that the signing of an overseas player was imminent and the challenge was to be clear on the areas needed to strengthen. Recent events had clarified that an overseas batsman would be the best fit at the current time.

In closing, Mr Moores stated that his message to the players would be the same. The responsibility would be to give it their all and be up for every day knowing they were representing a great Club. No one could guarantee winning, but commitment, desire and enthusiasm was within their control.

He stated that it was a privilege to play at such an iconic ground, and thanked the members for their wonderful support in 2017. Mr Newell then asked the members for any questions.

Ms Diana Peasey asked if Mr Newell and Mr Moores had been surprised by Alex Hales' decision?

Mr Newell replied that he had not been completely surprised. With so many overseas domestic tournaments, players with Alex's skills could play all over the world. From a batting perspective the Club knew the team was a little light, but it would continue to investigate all options.

Mr Moores agreed that the team had lost a number of experienced batsmen in the previous two years and, undoubtedly, there was a shortage of depth in batting resources.

Mr P Quinn queried the decision to send its bowlers and Academy players for pre-season practice to a 'war zone' like Oman?

Mr Moores assured him that if the area had not been safe they would not have been sent there. The facilities were good and he had been reliably informed that it was very safe, and an excellent place to go for good practice. The best way to learn, he believed, was to play with other cricketers who were better than themselves.

Mr Tennant thanked Mr Newell and Mr Moores for their report, and on behalf of everyone at the Club wished the players all the very best for 2018.

7. STRATEGIC REPORT FROM THE CHIEF EXECUTIVE

Like the Chairman, Ms Pursehouse stated that she had been tempted to start her report with a repeat of her opening from the previous year, considering the impact that change was likely to have on the Club's business. But instead, she had decided to ask the question – 'what is our business?'

Trent Bridge is a Test Match venue and a leading County Cricket Club. Both of those elements were fundamental pillars of its identity which were equally important to its financial sustainability and on-going success. She believed she spoke for the majority of the members when she said she had no desire to be one without the other.

Yet, looking back to the same time the previous year, the Club had found themselves facing a number of challenges that affected both of those important strands - having just been relegated to Division Two of the Specsavers County Championship after nine consecutive years in the top flight. Secondly, and despite delivering an above budget result, a record loss had been posted by the Club having been omitted from the Test schedule in 2016.

It was also known that there was no certainty of supply for bilateral cricket post 2018 and at some point during the year a bid would have to be produced to ensure Trent Bridge retained its status as a Test Match venue.

Despite all of that, Ms Pursehouse asked the members to be optimistic and to continue giving their support as difficult decisions were made and everyone re-grouped as a team, on and off the field, to meet



Alex Hales



Steve Birks (left) was named Groundsman of the Year 2017

those challenges head on.

The pace at which the Club now operated gave little time for reflection, but for once she believed everyone should do that as it looked back on the previous 12 months and prepared itself for what lay ahead.

The return to Division One was a fantastic achievement. The professional cricket department deserved all the plaudits for achieving that goal at the first attempt, following a carefully considered restructuring process during the previous winter.

Capping that with two white ball trophies was testament to the quality of the team of coaches, support staff and players who all deserved immense credit for such high performance.

Producing entertaining cricket required quality pitches and Ms Pursehouse expressed her thanks to Steve Birks and his team, both at Trent Bridge and at Lady Bay, for producing playing and practise surfaces that facilitated this. She was delighted that he was also recognised as Groundsman of the Year for both four and one day pitches. She also loved the fact that he was 'still unhappy' that the 'belter' he produced for the ODI went unused!

Despite the complete washout of that capacity crowd ODI in September, the Club was able to return to the black and post a pre-tax profit of over £250,000. The result underlined the vital importance that Test cricket played in underpinning finances.

With that in mind, Ms Pursehouse went on to say, it should not surprise members that for the previous six months, securing a strong package of High Profile Matches for Trent Bridge had been the Club's primary focus. As expected, the number of home Tests reduced to six per summer in the period and as such the competition between venues vying to host the biggest matches was intense.

The process was entered into with the determination to retain Trent Bridge's status as a Test match venue and to secure a regular supply of matches that would ensure financial sustainability.

The Club pushed hard to earn the right to stage an Ashes Test, and would do so again when the next cycle of major matches was put out to tender.

However, the Club was very pleased with its future programme of matches, not only because it included four Tests in five years between 2020 and 2024, but for one critical reason.

After 2018, Trent Bridge would be one of only six venues in England and Wales that would host Test cricket until at least 2025, keeping its place at the top table – and everything would be done to ensure it stayed there.

This award provided the certainty of supply needed to build the next development and infrastructure plans to further enhance Trent Bridge. It offered members and supporters all formats of International cricket and would have the right to host a team in the new T20 competition, along with the prestige of hosting a domestic finals day.

She hoped the members would support the final of the Royal London One-Day Cup when it took residency at Trent Bridge from 2020 – there would be the opportunity to deliver it in the Club's own unique style and it meant that the team had the prospect of competing for a trophy at its own venue!

With this award, she believed that Trent Bridge had taken a huge step forward in securing its long term future as an International venue.

Returning to her earlier question of 'what about the future of our County Club?' Ms Pursehouse commented that the changing landscape in domestic cricket was, she knew, of particular concern to some members, especially as the impact of those changes had been felt recently within its own domain.

Amongst its contemporaries, Nottinghamshire had long held the position of 'modern traditionalists', believing in County Championship cricket and an 18 First-Class County model.

Quite rightly, the Club had also supported the evolution of cricket, as it did all it could to diversify its offering and retain relevance amongst the next generation. That included the introduction of a fourth domestic competition from 2020, which would now feature a resident outfit at Trent Bridge.

The primary focus of the new tournament would be to grow the game at all levels and to introduce cricket to a wider audience as it

strove to make families, those from South Asian communities and women and girls, ever more welcome.

The broadcast partnerships secured with Sky and the BBC would provide significant additional revenue for all 18 FCCs and the MCC between 2020 and 2024 and, more importantly, return cricket to free-to-air TV.

Ms Pursehouse was also pleased that there would be a dedicated women's tournament running parallel with the men's, so that young girls, as well as the boys, could be inspired.

She hoped that many of the members would embrace the new competition, whether in 2020 or in the future, as the Club's position throughout the debate had always been two-fold – retain and grow.

However, it would not be right to build a new audience that the future of cricket desperately needed and deserved, at the expense of the existing loyal one.

By hosting all three formats at the highest level at Trent Bridge, the Club's intention was to showcase cricket, to demonstrate that it was a sport that could appeal to everyone, whether for the first time or for the thousandth time.

The income generated from high profile matches and the new competition was to invest in the venue, and everyone would be making a concerted effort to improve the customer experience at all of the matches.

There would be investment at grassroots level so that young people chose cricket and participation grew. Quality coaching support would be provided so that the most talented boys and girls would achieve their potential and develop a desire to play for Nottinghamshire in all formats of the game.

So, she went on, back to the question of what was the Club's business? One thing was certain – it was changing and at a frenetic pace. Although some members might find those changes difficult to accept, there was no way they could be protected from change – it would happen.

There was no easy answer to some of the issues to be faced in the coming months and years and solutions would have to be found.

However, with change came choice and opportunity. All the Club could ask of its members was that they chose to continue their support of the County game and of Trent Bridge.

If it was possible to navigate its way through the complexities together, the foundations were in place to take advantage of the opportunities, with the best interests of cricket and the Club at the forefront of everyone's minds.

In closing her report, Ms Pursehouse thanked the members for their continued support and asked if there were any questions.

In replying to Mr N Crockford's request for an update on Lady Bay, Ms Pursehouse stated that discussions were on-going with representatives from Nottingham Rugby Football Club regarding the future of the ground. An NSPL Board meeting had been scheduled and the subject would be on the agenda.

Ms D Peasey commented that she was pleased – and it was important – that Trent Bridge would still be hosting Test Matches in future years, but asked what was the Club going to do in terms of the development of the ground?

Ms Pursehouse said that now the Club had the security of hosting high profile matches it could start to think about its ground development plans. She believed it was not just about buildings, but also about infrastructure and investment in the customer experience. To this end the Club would be undertaking a full review of its services to members and visitors, such as the catering and retail offering, WiFi, toilets, player facilities, support for recreational cricket and, of course, the playing surface. It was vital to keep investing in all elements and this was a considerable piece of work.

In answer to Mr D J Beaumont's question as to whether the Committee was considering arranging a Testimonial year for Head Groundsman Steve Birks, after 21 years of service, Ms Pursehouse replied that it was not something that had been discussed but thanked him for the suggestion which could be considered.

Ms Pursehouse was asked to describe the relationship between Nottinghamshire and the new T20 franchise team. She explained that the team, which would reside at Trent Bridge in the new competition, would be made up of players from all over the country, plus overseas cricketers, not exclusively Nottinghamshire players.

Mr J Chambers commented that he had been overwhelmed at the size of the new Press and Media

"WITH CHANGE COMES CHOICE AND OPPORTUNITY. ALL THE CLUB CAN ASK OF ITS MEMBERS IS THAT THEY CHOOSE TO CONTINUE THEIR SUPPORT OF THE COUNTY GAME AND OF TRENT BRIDGE."

Lisa Pursehouse



centre in the Radcliffe Road stand and was concerned that the Club had gone too far with the project. Ms Pursehouse confirmed that as well as providing additional much-needed media facilities to make the ground compliant with the ECB's staging agreement, the new pitch-facing facility at the top of the building would be used for incremental revenue generation throughout the year.

In answer to a question from Mr A B Ford, Ms Pursehouse confirmed that the budgeted cost of the Radcliffe Road development was £7.4m.

Mr P Measures stated that there had been a great deal of changes in the game and he was concerned that, although Nottinghamshire CCC was a members' club, the members were not informed of ECB decisions as promptly as they should be, which, he felt, fed suspicions as to what they were up to.

Ms Pursehouse agreed that managing communications had become very difficult in recent times. Unfortunately, many of the topics that were being debated by the ECB and the Counties were being leaked to the media within hours of meetings being concluded. It made it very difficult to communicate such matters to the Club's 8,000 members.

Mr J Hofton wondered if the Victorian Pavilion was still fit for purpose for an International cricketing venue?

Ms Pursehouse replied that it did need to be fit for modern day use but the Club would like to retain the character of the building. The last time the Club had looked into substantial rebuild/renovations the cost was in the region of £32m. Currently, the Club was considering how it might make changes in a more affordable and phased approach.

The Chief Executive then handed over to Director of Finance and Development, Tim Eatherington, who took the members through some of the highlights of the community and cricket development programmes, following which he introduced three members of the Trent Bridge team who helped to deliver those initiatives.

From a high-level point of view, he felt it was worth reminding everyone of what fitted under the umbrella of 'community and cricket development'. The Trent Bridge Community Trust, the Cricket Development team, Senior Women's team, County Age Group teams, the partnership with the Nottinghamshire Cricket Board, and also the Heritage projects, were all examples of what was included there.

Mr Eatherington felt privileged to be connected with this work as, he was sure, would all the Club's members.

One of the most recent developments had been to increase the resources applied to protecting and showcasing the Club's heritage.

Whilst still in the early stages, significant steps had been taken over the past 12 months, including a purpose-built heritage storeroom, the appointment of a Heritage

Officer, collaboration with Nottingham Trent University to access skills and advice, cataloguing of the vast collection and an ever-growing volunteer network to help deliver various projects.

He hoped to reveal more of this work over the coming months ahead and looked forward to sharing it with the members.

The simple remit in that area was to ultimately use the power of cricket and Trent Bridge to have a positive impact on the County.

Taking cricket out to schools all over Nottinghamshire, supporting the network of recreational teams, developing new and engaging formats of the game and providing help and support to parts of the community that needed it the most, were all part of its daily work.

To provide a further insight into the work of the Cricket Development team, the Player Pathway and the Trent Bridge Community Trust, he introduced three of his colleagues.

Firstly, Mandy Wright (Community and Development Manager), followed by Matt Wood (Elite Pathway Manager) and finally Mark Clifford (Community Projects Manager).

Community and Development

Under the 'More Play' agenda of Cricket Unleashed, Mandy Wright reported that the department had worked hard to deliver experiences and formats that players wanted to play, developing new league formats such as a new T20 league and the Development League.

- Putting more bats and balls in kids' hands through the national launch of the ECB's All Stars Cricket programme, over 400 children in Nottinghamshire accessed the programme delivered by 20 local cricket clubs.

- Making it easier for people from all backgrounds to engage with the game by working with partners to deliver local community-based initiatives. These included Mums on the Move, a project to engage women in playing and leading cricket activity for other women, and the Wicketz programme aimed at engaging young people from disadvantaged backgrounds.

- Creating informal and social settings for cricket to be played, such as Street and Walking Cricket and women's Softball festivals, engaging new and returning players to the game.

Cricket in schools remained a priority, Ms Wright assured the members. The Chance to Shine programme was delivered into 119 schools engaging over 10,000 children in cricket activity. The relaunch in 2018 was closely aligned to the All Stars programme to ensure maximum transition into local clubs.

The heroes of the grassroots game – coaches, officials, volunteers and groundsmen – continued to be supported through training and grants. Over 200 people had attended courses in first aid, safeguarding, coaching and officiating.

National recognition for the volunteers came at the 15th NatWest OSCAs at Lord's in October for Andy Hunt, who won the League and Boards award for his work as Chairman of the Premier League. Cate Hayes took home the Heartbeat of the Club award for her tireless efforts at West Bridgfordians and Martin Cassidy carried off the Get the Game On award for his work as the groundsman, among many other things, at Hucknall Cricket Club.

External investment continued to support the recreational game with over £40,000 adding value to the already high investment from the Club, Board and ECB.

All that delivery was underpinned by the hard work of the Community and Development team, set-up to cover all aspects of cricket within Nottinghamshire, with roles covering Growth and Participation, Young People, Clubs and Leagues, Inclusion and Diversity and Workforce.

The underlying aim of the team was to strive for excellence every day, to aspire to be the best and to provide anyone who wants to engage with cricket the opportunity.

Priorities for the coming year would reflect those of Cricket Unleashed, with clubs at the forefront, new formats of the game, providing offerings for diverse communities, encouraging women and girls into the game and training and supporting the workforce needed to underpin it all.

The commitment to this happening was an investment in the employment of three part-time Club Development Officers to support clubs and leagues to effect change and help to sustain and grow the game

More positive changes during the year had seen the introduction of the new 6 Leagues meeting, bringing together all the senior leagues to encourage collaborative working, to share ideas and address common challenges.

The ECB TV deal, announced in 2017, was a chance in a generation – more funding to support recreational cricket, to help stop the rise in the number of players leaving the game and to encourage new people into the game. It was an opportunity that

"CRICKET IN SCHOOLS REMAINED A PRIORITY. THE CHANCE TO SHINE PROGRAMME WAS DELIVERED INTO 119 SCHOOLS ENGAGING OVER 10,000 CHILDREN IN CRICKET ACTIVITY."

Mandy Wright

must be grasped to ensure the growth of cricket in Nottinghamshire.

Elite Pathway

Matt Wood reported that 2017 had been another successful year for County Age Group teams, with a number of players progressing to play cricket at higher levels. The U15 boys' team finished second in the ECB Royal London One-Day County Cup - one place better than the 2016 performance - losing to Yorkshire in the final.

Two of the U15 players, Joey Evison and Raheem Ahmed, went on to represent the Midlands at the Bunbury Festival and were selected for the North in the Best of Bunbury game.

Meanwhile, Jordan Cook and Nick Kimber were selected for the Midlands and took part in the Young Lions' Super Fours competition, winning the T20.

Over 150 male and female cricketers represented Nottinghamshire in 2017 across the 11 Pathway teams.

The women's side enjoyed a successful year winning the NatWest T20 Division Two, gaining promotion back to Division One and remaining unbeaten all season.

Georgie Boyce was selected for the England Women's Academy and was one of four Nottinghamshire players selected for the Kia Super League, including Jodie Dibble, who represented Western Storm, the winners of the competition.

Mr Wood expressed his thanks to all the clubs across Nottinghamshire who supported age group cricket through the use of their facilities.

2017 had been the final summer of the Academy team playing in the Nottinghamshire Premier League. The young Academy, with an average age of 17, finished a credible eighth in the league, and provided a stepping-stone for a number of players into Second Team cricket.

From 2018, the Academy fixture programme would look to replace the professional game with white ball 50 over and T20 cricket, alongside three-day games. Mr Wood's thanks went to the Premier League for their support over the past eight years.

Community Projects

Mark Clifford explained that Positive Futures was a social inclusion project aimed at reducing Anti-Social Behaviour exclusions in the community and schools across the key Rushcliffe locations, Radcliffe, Cotgrave, Keyworth, Bingham and East Leake.

In 2017 Positive Futures engaged with 334 young people, with 58 of them receiving one-to-one mentoring to reduce the risk of exclusion from school. During school holidays, 240 took part in free sports programmes.

In addition to that, the programme engaged over 800 young people at various events across Rushcliffe, including the annual scout camp and the Cotgrave Festival, as well as delivering three Community Pride projects.

Thirty of the most vulnerable cohort members had accessed workshops on;

- Mental health and wellbeing
- Behaviour and its impacts
- Re-engaging Year 10 girls in PE
- Image and healthy relationships

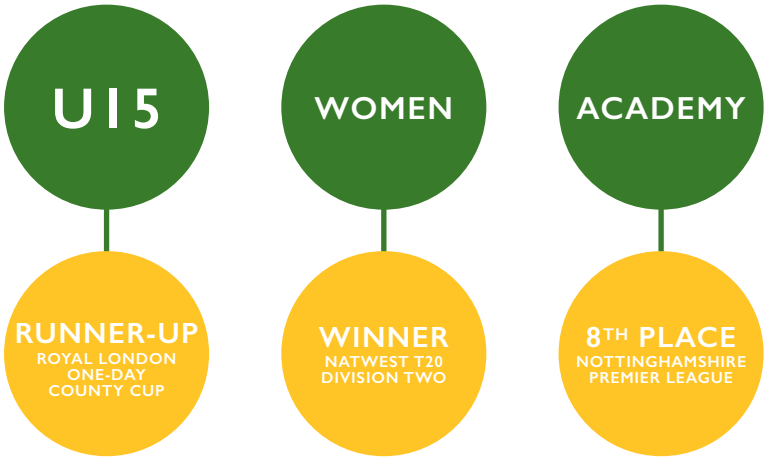
Eight Peer Mentors had been trained and were currently using their new skills to support other young people engaged in the project. The programme also delivered Prince's Trust and ASDAN accreditations to 75 young people.

In total nearly 1,000 hours through 549 sessions were delivered across Rushcliffe.

Mr Clifford reported that YouNG was a project initially developed by Rushcliffe Borough Council to support young people to gain experience in the workplace, raise aspirations and re-focus students at risk of exclusion. In 2018 the Club would be involved in a unique model with the following key elements of delivery.

Work experience:

- Traditional – a one-week work placement.
- Snapshot – a visit, for example, to Trent Bridge with time spent in each department to understand the depth of possibilities.
- Long term – ensuring some of the more challenging young people who may have only been in school part-time, would be given opportunities in the work place, preparing them for working life after school.





Nottinghamshire's Jodie Dibble celebrates a wicket for Western Storm

Ambassadors and YouNG Markets:

- Seven YouNG ambassadors would be paid and trained over a school year.
- Young entrepreneurs would be given support to develop their business both online and through a real-life trading experience at markets sourced by the YouNG team.
- Over the following six months young people would be attending markets in West Bridgford, Poznan and Slovakia. Twenty-three young people from Rushcliffe and another 25 from across Europe would be supporting these events.

Businesses:

- Local businesses would be encouraged to engage with the project to provide opportunities for young people who would then be supported by the YouNG project to ensure the experience worked for everyone.

Mr Clifford then explained that two Ready 4 Work Clubs (essentially old school Job Clubs) were in place in Cotgrave and Bingham, and run by volunteers from the community, supported by the Trent Bridge Community Trust and partners Metropolitan Homes.

These Clubs supported users by:

- Creating CVs
- Accessing the internet to search for jobs
- Interview training
- Sourcing local jobs for local people
- Providing opportunities for training in a wide range of subjects
- Signposting for advice on benefits and housing

During the previous year, over 50 people had been supported into work, raising an income of £300,000 back into local families.

In addition to the two main projects delivered by the Trust, two additional projects had been externally funded.

An adult dementia project supporting those with dementia and their carers, as well as those experiencing isolation and loneliness. Sessions had been based at Trent Bridge with the focus on reminiscing, using sport as a vehicle.

He was pleased to report that attendances had grown steadily since the first session opened in June 2017, with the latest event having 40 attendees. Feedback had been very positive in terms of the value of this service to those that needed it.

Long term, it was anticipated that it would be linked with a couple of local schools to look at an intergenerational project that shared sporting memories.

Healthy Hearts was a primary school programme aimed at ensuring young people were given clear information on maintaining a healthy heart and leading a healthy lifestyle. This six-week programme would look at the following elements:

- Understanding and looking after your heart
- Exercise and its many benefits

- Pedometer challenge
- Nutrition

The project would utilise the power of sport and Trent Bridge to bring the teachings to life and help engage young people in an important topic for life.

Members were then given the opportunity of raising any questions they might have.

8. ELECTION OF FOUR MEMBERS TO THE GENERAL COMMITTEE

The Chief Executive reported that with the retirement of Mr Bill Taylor and the receipt of six nominations for membership of the General Committee, a ballot had taken place resulting in the election of Mr Richard Stevenson, along with the three standing members. Therefore, the members for the following three-year term were as follows:
Mr Darren Bicknell, Mr Ray Dawson, Mr Richard Stevenson and Mr Richard Tennant.

9. TO APPOINT A PRESIDENT FOR 2018

Mr Tennant commended Peter Wynne-Thomas who had done a wonderful job representing the Club during his two-year tenure as President - he was, and still continued to be, a great asset to Trent Bridge.

Mr Wynne-Thomas thanked the Chairman, Committee and everybody for making his term as President so enjoyable.

On the recommendation of the General Committee, Mr Tennant proposed Bill Taylor as President for the coming year.

In thanking the Chairman, Mr Taylor commented that, looking around the room, he was pleased to see there were still a few members old enough to remember where he had come from!

He reminisced that he had arrived at Trent Bridge on a week's trial in 1970, to be met by Reg Simpson who asked him if he really wanted to play First-Class cricket, and how did he keep trim in the winter? Mr Taylor had answered that yes, he did want to play First-Class cricket and he kept fit by training with Sale Rugby Club players at the YMCA. More importantly, Reg wanted to know what he was like with a bat!

Mr Taylor thanked the Committee for inviting him to become President, which was a great honour.

10. TO APPOINT HONOURARY LIFE MEMBERS

Members at an Annual General Meeting may, on the recommendation of the General Committee, elect as Vice-Presidents or Honorary Life Members any individuals who had given outstanding service to cricket in Nottinghamshire.

Mr Tennant believed that the election to such positions was not to be done lightly and should be considered a great honour bestowed by the Club. The Committee would not necessarily recommend someone every year, and although it was aware that there were many individuals who contributed a significant amount to the game, it was important to ensure the integrity of the award so that the recipient may appreciate the recognition.

In 2018 the decision had been taken to recommend to the meeting, two individuals for Honorary Life membership who had spent a considerable part of their lives working for the recreational game in the County.

Richard Martin had been Secretary of the Bassetlaw & District Cricket League and had served on their Committee for over 30 years. He also served on the Recreational Council, and was the Bassetlaw representative on the Board of the Premier League, as well as on the Committee of the League Cricket Conference, where he was Deputy Chairman for four years. He also umpired in the Bassetlaw League and was currently President of Edwinstowe Cricket Club.

David Richards was Secretary of the Gunn & Moore South Notts Cricket League for many years, was Secretary of the Newark Junior Cricket League, served on the Recreational Council, was the South Notts Cricket League representative on the Board of the Premier League, and currently served on the League Cricket Conference. He was also a driving force at Kinoulton Cricket Club.

Both individuals in the General Committee's view had given outstanding service to cricket in Nottinghamshire.

On the proposition of Mr M Griffiths and seconded by Mr S B Hassan, it was unanimously agreed by the members that their appointment as Honorary Life members be approved.

Mr Richards was currently away in Australia, but Mr Martin responded for both of them by saying that it was a great honour to be recognised in such a way. On his own part, Mr Martin stated that it had been a great pleasure being involved in cricket in the county since 1974.

11. TO APPOINT AUDITORS FOR THE CLUB

The appointment of Smith Cooper as the auditors for 2018 was formally proposed by Club Treasurer Mr P J Ellis, seconded by Mr P Ford-Murphy and unanimously approved by those present.

12. ANY OTHER BUSINESS

As there was no further business in the published agenda, the Chairman thanked the Members for their attendance and closed the meeting at 8.34 pm.



RICHARD TENNANT

CHAIRMAN'S REPORT

In April, we were all saddened by the death of our colleague and fellow Committee Member, Ray Dawson.

Elected to the General Committee in 1999, Ray went on to serve in a number of roles, including a ten-year stint as Treasurer.

Trent Bridge was Ray's second home. He loved spending time at the ground and was thought of fondly by players, supporters, staff and his fellow committee members – as he was across the county circuit.

He continues to be sorely missed.

In 2018, we were presented with yet another cliffhanger of a season.



The late Ray Dawson

After the team escaped relegation by the narrowest of margins, I couldn't help but look back on some of the small things that ultimately contributed significantly to us playing first division cricket next season.

After all, Lancashire were - at one point - deducted a bonus point for slow over-rate. It's a point that – ultimately – could have secured their place in Division One, at our expense.

Having watched us expertly exploit the seam-friendly early season conditions to win two of our opening three matches – all of which were played on the road – a fine home win against Hampshire took us to the top of the table.

With such early success, I felt confident that we were on course to comfortably achieve our priority of staying in Division One.

However, as the season wore on, it became clear that losing so many frontline batsmen in recent years – James Taylor, Brendan Taylor and Michael Lumb among them – had left our batting line-up exposed.

Our senior players who had achieved so much the previous year, found that form hard to recapture.

Our one further win against Essex kept us near the top of the table despite two preceding defeats, but there were no further wins to celebrate.

The last five Specsavers County Championship matches brought four defeats and a draw. Therefore, the closing days of the season saw us anxiously watching the results of other games.

Add to that the excitement, but ultimately disappointment, of knockout cricket in each of the white ball competitions - and it seems that following Notts ought to come with a warning for those of a nervous disposition.

Over the years, we have welcomed new talent to our Club and enjoyed watching them grow at Trent Bridge. It is for that reason that I'm excited by our latest signings and to find out what effect Ben Slater, Zak Chappell, Joe Clarke and Ben Duckett have on the side in 2019.

Let's also remember that Paul Coughlin was near-on completely robbed of his debut campaign in Nottinghamshire in 2018 by a pre-season shoulder injury.

All five of them have my very best wishes for the new campaign.

Add that to the talented pool of youngsters we have coming through the ranks – together with the



England taking the field against India at Trent Bridge in 2018

willingness of our coaching team to give them first team opportunities – and I believe we have a coherent cricket strategy that will lead to a successful future.

I would, meanwhile, like to express my thanks and best wishes to the departing quartet of Billy Root, Matt Milnes, Riki Wessels and Will Fraine - all of whom have found contracts with other counties.

Away from the domestic game, there could be no better way of starting our international summer than hosting a record-breaking one-day international victory for England over Australia.

It's always special when Nottinghamshire players excel in England colours at Trent Bridge, and Alex Hales' 147 that day was spectacular.

Although England couldn't continue their winning heroics in the two matches that followed against India, both the ODI and Test saw excellent cricket played, in front of full houses, further enhancing our reputation for excellence in hosting premier international fixtures.

The status of Trent Bridge as an international venue and, most importantly, a Test Match ground is absolutely integral to our identity and future prosperity.

"THE STATUS OF TRENT BRIDGE AS AN INTERNATIONAL VENUE AND, MOST IMPORTANTLY, A TEST MATCH GROUND IS ABSOLUTELY INTEGRAL TO OUR IDENTITY AND FUTURE PROSPERITY."

Richard Tennant

The award of major matches from 2020 to 2024 was, therefore, a key signpost for our future and we are delighted to have been awarded a strong package of Test, ODI and International T20 action, as well as becoming the home of the 50-over final from 2020 to 2024.

The Host Venue Panel also confirmed us as one of the grounds to stage the new 'Hundred' competition.

There has been much debate around the alternative possible structures for this tournament and all county chairmen have been involved in a great deal of discussion around the subject.

What is without doubt is that cricket must widen its appeal, particularly to young people, or else see participation in the game reduce.

The ECB put up a compelling and well researched case that the chosen format was the best route, if we were to grow our audience for the game.

The enthusiasm for this was shared by the broadcasters, who signed up to a five-year contract that will provide financial stability for the whole of the cricketing pyramid and see our sport back on terrestrial television for the first time since the Ashes of 2005.

The vote to go ahead with the new competition was ultimately passed by a sizeable majority.

You will see in the Treasurer's Report, meanwhile, that the Club



T20 Vitality Blast at Trent Bridge

has returned a healthy profit. This is thanks, in no small part, to our innovative and committed team off the field who delivered each of our major matches – and seven home fixtures in the NatWest T20 Blast – to sizeable audiences without compromising the quality of the experience for our valued visitors.

The recent development at the Radcliffe Road End demonstrates our ambition to remain one of the finest places to watch and play cricket in the world. We are rightly proud of it and will continue to develop the ground in line with that ambition and the availability of affordable finance.

But cricket in Nottinghamshire stretches much further and wider than Trent Bridge – and the ECB's "Cricket Unleashed" strategy calls upon all counties to increase participation in our sport.

Encouragement and support for the recreational game is, therefore, central as we seek to entice as many players as possible - regardless of age, gender, ethnicity, affluence or disability – into playing our sport.

Our Community Report provides an update on how the professional Club is working ever more closely with Nottinghamshire Cricket Board to achieve those objectives. It also outlines information in relation to the work of our charity, the Trent Bridge Community Trust, in improving the lives of young people within our county - and how we have this year commemorated the six Nottinghamshire cricketers who lost their lives during the First World War.

The ECB are also, meanwhile, soon to reveal expectations with regards the structure of governance in place within cricket in each of the counties.

Once that "County Partnership Agreement" is in place, we will cross-reference it with the governance review already undergone by ourselves and consult with our members accordingly. The committee took the view in November that it would not be wise to rush this through in advance of the forthcoming AGM.

Finally, I would like to thank all my colleagues on the General Committee for their support and hard work over the year, with special thanks to Vice-Chairman, Stuart Foster. Stuart has been on the Committee for many years and his experience and advice has always been invaluable.

I'm also grateful to the players, coaching staff and the executive of the Club for their hard work during the year - and to our Members for their unwavering support. It is thanks to you all that we continue to be such a great Club.



LISA PURSEHOUSE

CHIEF EXECUTIVE'S REPORT

With top flight international cricket played in front of sell-out crowds at Trent Bridge, attendances for domestic cricket that exceeded all our expectations and the return of a healthy profit, 2018 has delivered positively on many fronts.

However, none of us would deny that our on-field performances, particularly during the final weeks of the season, failed to live up to our hopes and expectations. After the glory of the preceding 12 months, even achieving the quarter-final stages of both white-ball competitions and retaining our First Division status in the Championship does feel like an anti-climax.

It's therefore testament to the loyalty of our members and supporters that, although we were not able to match the on-field success of 2017, our domestic cricket audiences grew across the board.

Our membership figure of 8,234 was just 106 below the all-time record set in 2015. Our average Specsavers County Championship attendance increased by over 1,000 and T20 Vitality Blast cricket at Trent Bridge delivered an average gate of 11,377. Our Family Fun Day concept for 50 over cricket gathered significant momentum with a crowd of over 14,000 attending the fixture against Warwickshire.

Seeing Trent Bridge with such huge crowds supporting domestic cricket was one of the highlights of the year for me and additional reward for these achievements arrived in the form of Business of Cricket Awards in the 'Warmest Welcome' and 'Inspiring Customer Loyalty' categories.

It's particularly pleasing that both these awards encompass all that we work so hard to represent – a thriving County Club with values that our staff and volunteers subscribe to. They all have my sincere thanks for another year of hard work, dedication and no shortage of skill within their respective roles.

In a year when some wonderfully competitive Test cricket was played in different parts of the world, our 2018 International programme featured both Australia and India. A Saturday start to our Test was a challenging prospect so to achieve a sell out for the first three days shows the appetite in our region for the primary format of our game.

The operational demands required to deliver major matches continue to increase in all areas. It is absolutely critical that we are able to satisfy the needs of all our partners as we collectively strive to retain the relevance of the longer formats of the game to a global audience.

Our decision to invest in the broadcast facilities at the Radcliffe

8,234
MEMBERSHIPS IN 2018

11,377
2018 T20 AVERAGE ATTENDANCE

Road End has been quickly vindicated, as the additional studios were needed to host dual language broadcasts during our India Test Match in 2018.

This provision will again be required in 2019 as we welcome the ICC Cricket World Cup to Trent Bridge. It is ten years since we last hosted a global tournament so we all eagerly await the opportunity to showcase our venue and our County to the cricketing world.

The required exclusivity period for the World Cup made it impossible for us to play all our matches at Trent Bridge next year, but it does offer us an opportunity to take some cricket to different parts of the community we represent as a County Club. Welbeck Cricket Club is set to host First-Class cricket for the first time and we will also host a 50-over fixture at Grantham.

Following the confirmation of our high-profile match award through to 2024, the Club now has some stability from which to build plans for the future. We have secured our status as a Test Match venue for the period and will also be one of the eight hosts for the new 'Hundred' competition, as well as the home of the 50 over Final. It means we will host every format of the game, at the highest level, at Trent Bridge in the next six years, providing us with the best opportunity to achieve the dual objective of retaining our existing loyal audience whilst also reaching out to a new one.

The new tournament starting in 2020 will be positioned as a vehicle to attract families – and with prime time viewing on terrestrial TV secured – there's no doubt that it offers cricket an opportunity to broaden its appeal.

If we are to diversify our customer base and grasp the opportunity it offers, then investment in our facilities and infrastructure will be required in the years ahead. If, in the future, we are to embark upon some of the large-scale projects to which we all aspire – such as a redevelopment of the pavilion or the William Clarke Stand to increase our capacity – we must find incremental revenue to finance them.



New broadcast facilities at the Radcliffe Road end

Our decision to build a hospitality and dining space on the sixth floor of the Radcliffe Road development is part of a wider plan to maximise the usage of our venue on non-match days.

As I write this report, the finishing touches are being applied to what will become an accessible fine-dining restaurant with the unique selling point of panoramic views over Trent Bridge, West Bridgford and Nottingham.

The restaurant, which will also provide additional hospitality capacity on match days, is designed to widen our customer offering as we seek to define a point of difference for our business portfolio.

With stronger strategic direction from the ECB, the game also has a plan in 'Cricket Unleashed' that encompasses the game from grassroots to the professional arena. Over the last two years we have been working even more closely with Nottinghamshire Cricket Board to grow participation, develop stronger links with our League Clubs and schools and to explore different formats to attract new players. The All Stars Cricket programme has seen hundreds of youngsters, both boys and girls aged 5-8 across our county, picking up a bat and ball for the first time.

Hosting Loughborough Lightning in the Kia Super League as part of a double-header with Notts Outlaws in a T20 Vitality Blast fixture next season is a logical first step for us in bringing the women's game to Trent Bridge. We do hope you will support this as we try to inspire the next generation of women and girls.

As we reflect on 2018 and look forward to 2019, cricket is very much at the forefront of our plans. Our domestic fixtures have, on the whole, fallen favourably – including a T20 schedule providing a nice balance between the weekend matches that work for families and the Friday nights that have become such a firm favourite at Trent Bridge in recent years.

On the field, we must acknowledge that the playing squad underwent a

"IT IS TEN YEARS SINCE WE LAST HOSTED A GLOBAL TOURNAMENT SO WE ALL EAGERLY AWAIT THE OPPORTUNITY TO SHOWCASE OUR VENUE AND OUR COUNTY TO THE CRICKETING WORLD."

Lisa Pursehouse

"IT IS OUR ASPIRATION TO PROVIDE A COACHING AND SUPPORT SET-UP THAT NURTURES YOUNG TALENT SO THAT WITH HARD WORK AND DEDICATION THEY CAN FORGE A SUCCESSFUL CAREER WITH NOTTS AND ULTIMATELY GO ON TO REPRESENT ENGLAND."

Lisa Pursehouse

great deal of transition in 2017 and the loss of experienced players has had an impact. Our decision to invest and supplement our playing squad for the short and long term is to ensure we are ready to compete for silverware across all three formats of the game in the years ahead.

Our players have been hard at work in pre-season training since November and the new signings we have made – Ben Slater, Ben Duckett, Joe Clarke and Zak Chappell – fit a profile in terms of their age, potential and ambitions for the future that are suited to becoming successful Nottinghamshire cricketers.

However, successful recruitment is only one strand of the cricket strategy we developed two years ago. It's vital that alongside our recruitment we continue to focus on bringing young players through our county age-group system.

With former Nottinghamshire First-Class cricketers such as David Lucas, Bilal Shafayat, Jim Hindson, Darren Bicknell and Jamie Hart now coaching our 11-17-year-old players, supported by our experienced volunteers, we believe we have a setup that gives our young players the best opportunity.

It is our aspiration to provide a coaching and support set-up that nurtures young talent so that with hard work and dedication they can forge a successful career with Notts and ultimately go on to represent England.

Our challenge in the next 12 months will be to determine priorities as we seek to retain and grow our audience, develop our venue to offer the very best customer experience, invest in our playing squad and support the recreational game. We must be ready for 2020 and for all the challenges and opportunities it will bring.

I would like to end my report by paying tribute to Ray Dawson. Ray was a serving and active member of the General Committee at the time of his passing, and it came as a huge shock to us all. Ray, who gave two decades of service to the Club in various committee roles, continues to be greatly missed.

Finally, on behalf of everyone associated with the Club, I would like to say a huge thank you for your support over the last year. Let us hope that 2019 is a memorable one for all the right reasons.



Welbeck Cricket Club to host First-Class cricket for the first time in 2019



TIM EATHERINGTON

COMMUNITY REPORT

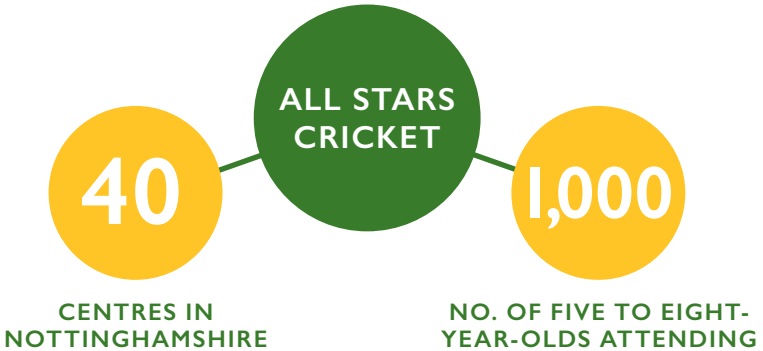
One of the objectives of Nottinghamshire County Cricket Club is to use the power of sport to engage our communities and spread passion for our game to all parts of the county. As Nottinghamshire has a population of approximately 800,000 people, 50 times greater than the capacity of Trent Bridge and 100 times greater in number than our membership, we have plenty to do.

The above is exactly what the Cricket Development team and Trent Bridge Community Trust set out to achieve. Bolstered by our strong partnerships with Nottinghamshire Cricket Board, various local authorities and the ECB to name but a few, we are out there representing the Club and delivering community facing activities that make a difference.

To deliver this, the Club deploys a workforce of 25 permanently employed staff, plus numerous volunteers and casual workers. We oversee an investment of £800k annually into the various programmes and activities that help achieve our desired results. Needless to say, the work in this area is wide ranging and covers everything from heritage to recreational cricket, community programmes to county age groups, young people to disability cricket and so on. The following commentary will attempt to report some of the key messages from our work over the last 12 months, but we will always welcome the chance to discuss it with our membership in further detail.

It is hopefully unsurprising that a key area of focus for us is the young people of Nottinghamshire. Ultimately, this demographic will be the future players, administrators and supporters of our game and we intend to engage with them early. We have embraced the All Stars programme again this year and increased our number of centres across Nottinghamshire from 24 to 40, consequently increasing the number of five to eight-year-olds attending these sessions from 400 to 1,000.

We also remained committed to the Chance to Shine programme within schools, delivering cricket programmes to over 3,000 children across 34 different schools last year. It is therefore pleasing to announce that our new partnership agreement, signed in October 2018 with Chance to Shine, will see our Key Stage Two programme grow next year to deliver sessions to nearly 5,000 children



across 60 different schools.

Our work with young people is focused on two main objectives; provide them with a fun introduction to the game – and then signpost ways they can progress their interest further. There are numerous channels we would like to see them progress into, whether that be representative teams, recreational clubs, workforce roles or as a spectator or member of the county club. The point remains that we want people from a young age to experience the joys of cricket and to retain that love for the game as they grow older.

Another key driver for us is to make the game accessible to as many people as possible. This means we must adapt the format and delivery methods to the specific participants. Our women's softball festivals, for example, were extremely well atten-ded across the summer, attrac-ting over 400 new participants. In addition, tapeball, Street Cricket and walking cricket have all remained popular over the last year with the number of attendees having risen steadily.

We engage with partners such as Lord's Taverners to provide a year-round playing programme for people with disabilities. We have, meanwhile, collaborated with Loughborough University during the last year to design a coaching manual aimed specifically at those coaching disabled cricketers to maximise value and enjoyment from their sessions.

Like any other section of our cricket, the disability pathway ranges from fun participation through to representative sides. The Nottinghamshire deaf team compete in the South Notts Village League and capped off a fine season by gaining promotion and being awar-ded Team of the Year at the Deaf Sports Personality of the Year ceremony.

"THE POINT REMAINS THAT WE WANT PEOPLE FROM A YOUNG AGE TO EXPERIENCE THE JOYS OF CRICKET AND TO RETAIN THAT LOVE FOR THE GAME AS THEY GROW OLDER."

Tim Eatherington

With regards our county age groups, over 130 players represented Notting-hamshire across 11 boys' and girls' pathway teams in 2018. Our U17 boys reached the ECB three-day semi-final, losing to Yorkshire. The U12 boys won the Ampleforth Festival and U13 boys were joint winners of the Northern Counties Cup after weather curtailed the final. Two Nottinghamshire boys – Ben Martindale and George Park – were selected for the Midlands at the Bunbury Festival.

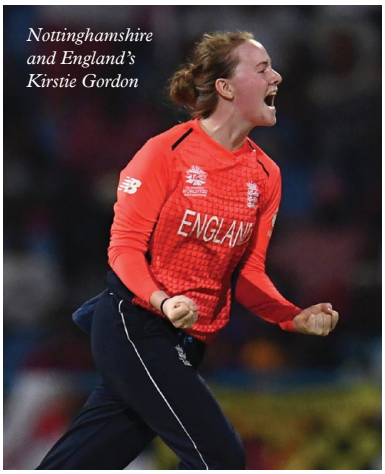
It was another good season for the Nottinghamshire Women, who retained their place in Division One of the Royal London County Championship and T20 Vitality Blast. Two of the girls graduated from the U17 team to make full debuts for the women's team. Kirstie Gordon was the leading wicket taker nationally across both competitions and was duly rewarded with a place in England's squad for the ICC World T20.

Nottinghamshire, of course, has a fabulous network of recreational clubs, many of which were formed centuries ago. To help support these clubs, we introduced a new offering in the form of three permanently employed Club Support Officers. The role of these Officers was to provide advice and guidance to recreational clubs, linking them back to the programmes and funding available to them. The initial response to this has been very positive and it has helped build a stronger connection between the recreational game and the Club.

With so much of our work concen-trating on planning for the future, it is a welcome balance to have the heritage team working so hard at celebrating and promoting our rich past. Work in this area has gathered



Chance to Shine cricket in schools



Nottinghamshire and England's Kirstie Gordon



Unveiling of the World War One memorial

pace over the last 12 months and Steve LeMottee and his dedicated team of volunteers have continued to deliver some wonderful programmes.

The installation of a World War I memorial at Trent Bridge was the culmination of significant work from the team, delving through the archives and tracking down the surviving family members of our six fallen cricketers. The unveiling during our home fixture against Yorkshire was attended by those family members and of course our own members, which was a very fitting tribute and a piece of work we can be proud of.

We have also held various talks during the course of the year for members to attend and we continue to run our ground tours on a weekly basis. The walk of remembrance was another great example of bringing the past to life and allowing members to understand even more about the great history of Trent Bridge.

Whilst some parts of our heritage work are very clear for all to see, there is a considerable amount of work undertaken across the year that is perhaps less visible, but no less valuable. The painstaking task of cataloguing and recording our vast collection of heritage and memorabilia continues to be done. In addition, we welcomed the expertise and knowledge from a team of Nottingham Trent University students to help us preserve some of our more delicate and valuable items and to provide them with a fit for purpose storage facility on site.

Our charitable arm, The Trent Bridge Community Trust, continues to flourish and celebrated its ten-year anniversary during the summer. The primary objectives of the Trust revolve around promoting healthy recreation, providing sporting facilities, improving people's condition of life and advancing the education of young people.

These objectives of the charity are currently delivered through five projects. Positive Futures helps young people who are at risk of social exclusion by providing the structure they need to enrich their lives, develop their skills and raise their aspirations. YouNG is an initiative that aims to help prepare local youngsters for the world of work through a variety of opportunities, such as work experience placements, business presentations and market stalls. Ready4Work concentrates on employment opportunities, operating by providing advice and guidance for those seeking ways back into work.

In terms of promoting health, we have recently taken our Healthy Hearts project into primary schools in Nottinghamshire. This six-week course educates young people on the need to maintain a fit and healthy lifestyle and how to look after their heart. On completion of the course, they are invited to attend Trent Bridge for their 'graduation' and to receive their certificates from players and Nuts the Squirrel.

One of the most in demand projects over the last year has been our Forget Me Notts sessions. This is a project for adults with dementia and their carers, as well as those experiencing isolation and loneliness. Sessions are based at Trent Bridge with the focus on reminiscing, using sport as a vehicle. This has been running for just over a year and our numbers have grown to 80 members, with regular attendance in excess of 50 each month. The programme receives a great deal of positive feedback and has recently been nominated for an award at the Celebrating Rushcliffe Awards 2018.

In summary, all the work we do is based on strong collaboration across a number of parties. I would like to extend my gratitude to them all; whether they be a volunteer, an employee, a partner, a supporter or a member. We already have plans in place to make sure that 2019 is our greatest ever year and look forward to showcasing some of our achievements to the members over the course of it.

"THE PRIMARY OBJECTIVES OF THE TRUST REVOLVE AROUND PROMOTING HEALTHY RECREATION, PROVIDING SPORTING FACILITIES, IMPROVING PEOPLE'S CONDITION OF LIFE AND ADVANCING THE EDUCATION OF YOUNG PEOPLE."

Tim Eatherington



PAUL ELLIS

TREASURER'S REPORT

A glut of international fixtures over the summer of 2018 paved the way for another strong financial performance. The Club recorded a pre-tax surplus of £908,260 for the year ended 30th September 2018 on the back of these high-profile matches, the second highest annual surplus in its history.

This result for 2018 compares very favourably with the previous year (£279,000) and such an increase is primarily reflective of the fact that we hosted an additional Royal London One-Day International (ODI) compared to 2017.

Full details of our financial results are displayed in the accounts over the next few pages, along with relevant notes to provide further explanation and detail.

When viewing the accounts, it will be quite clear to see that the improvement in our bottom line was driven by a significant uplift in our income lines for the year. Total income amounted to £13.1m and this compares favourably against the £10.8m recorded last year, in fact it is the highest recorded annual income in our history.

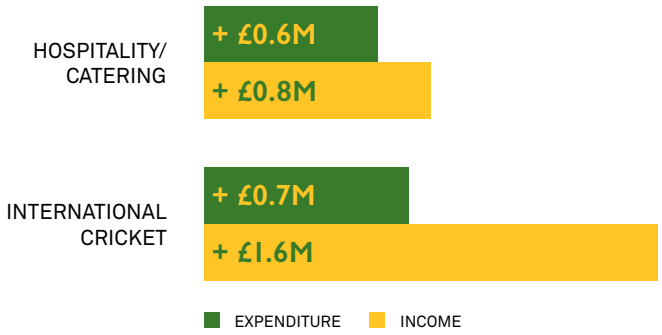
The chief contributors to this rising income can be found within 'Cricket' (+£1.6m) as a result of our international fixtures held and 'Commercial' (+£0.8m) due to increased catering and hospitality.

It has long been established that the income derived from hosting international cricket forms a substantial portion of our turnover and this has been the case again during 2018. As a rough approximation, we receive half of our total annual income from the handful of days on which we host international cricket – and, of course, there is much work needed throughout the year to ensure we maintain a venue capable of delivering these events to the standard we desire.

With regards the costs, we of course saw an uplift directly related to the additional international income, for example costs incurred for hosting the additional ODI. The increase in expenditure breaks down into the categories of 'ground, facilities and match expenditure' being up £0.7m (associated income up £1.6m) and 'admin and commercial expenses' being up £0.7m of which £0.6m related to hospitality/catering (associated income up £0.8m).

The remaining areas of expenditure were all similar in value to the previous year. Professional Cricket increased marginally by 4% from £2.8m to £2.9m. Cricket Academy, Training and Development did likewise and reported a 2% increase from £436k to £444k. Nottinghamshire

INCREMENTAL INCOME/EXPENDITURE



has always invested well into these areas when compared with other First-Class counties and natur-ally this has a direct impact on our ability to compete on the field of play.

The impact of our building development at Trent Bridge has a very obvious visual result in the shape of the improved media and conference facility in the Radcliffe Road stand. The financial result of this project manifests in the increased interest payment made this year, rising to £305k from the £195k incurred last year. This is as per our budgeted increase and therefore remains in line with our business plan moving forward.

Looking over the balance sheet of the Club, there are some key figures worth bringing to your attention. As you would expect, following another strong surplus producing year, we see the net assets of the Club increasing and now standing at a healthy £4.6m. Within this figure our net current liabilities remain static at just over £1.4m and this remains manageable given the levels of deferred income contained within it.

The value of loans in the balance sheet has increased alongside the development work completed over the past year. These loans are split across two categories of creditors, based on some repayments due within one year and the vast majority then due after more than one year. Note 14 is perhaps most helpful when communicating our overall loan position, detailing the outstanding position as £8.1m. The Club remains comfortable with this level of debt and we are confident in our ability to meet the ongoing repayments.

"WE HAVE ALWAYS INVESTED TO DELIVER A COMPETITIVE TEAM ON THE FIELD, TO PRODUCE PLAYERS FOR THE NATIONAL TEAM AND TO CREATE A VENUE OF WHICH WE CAN ALL BE PROUD."

Paul Ellis

Our additional borrowings and development plans are one part of our future strategy for the Club and are deemed necessary to ensure that we remain a venue capable of delivering the very best in terms of customer experience and matchday delivery.

The cash balance reported in the accounts stands at a reassuring figure of £1.4m with a further £0.8m available for collection from our debtors at the year end. This combined figure of £2.2m is lower than the £2.7m reported at the same time last year, due to our cash contribution for some of the development work undertaken last year. We have paid for the development work through a mixture of loans and cash, ultimately aiming to strike a balance between reducing the cost of borrowing whilst maintaining sufficient cash reserves to support the ongoing business.

After taking a moment to reflect on the past performance of the Club, we should then turn our attention to the future. We are in the fortunate position of having a long-range view and surety around major income lines for the next six years. Our high-profile match allocation is now known as far ahead as 2024 and we also have confirmation of hosting the new domestic competition from 2020 onwards. This confirmation of income provides the opportunity to look at assessing the projects and initiatives we would like to see delivered during the same period to provide maximum return and benefit to the Club and its members.

We are at an exciting time for the game of cricket and this will bring wonderful opportunities - and of course a responsibility to ensure that we put the additional income to best use.

Here at Trent Bridge, we have always invested to deliver a competitive team on the field, to produce players for the national team and to create a venue of which we can all be proud. By achieving that, we can now look forward to a huge amount of cricket coming here over the next few years.

This will include the ICC World Cup 2019, ODI's, Test Matches, and International T20s. Domestically, we'll continue to see Notts in action in the T20 Vitality Blast, the Specsavers County Championship and the Royal London One-Day Cup; a competition for which we are also hosting the final from 2020. There's also a brand-new domestic competition from 2020 too.

It's all here for us to enjoy.



One-Day International cricket at Trent Bridge

FINANCIAL REPORT

OF THE GENERAL COMMITTEE

The General Committee present their report and the audited financial statements for the year ended 30 September 2018.

GENERAL COMMITTEE'S RESPONSIBILITIES STATEMENT

The General Committee is responsible for preparing the General Committee's report and the audited financial statements in accordance with applicable law and regulations.

Law applicable to Co-operative and Community Benefit Societies in the UK requires the General Committee to prepare the financial statements for each financial year. Under that law, the General Committee has elected to prepare the financial statements, in accordance with Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

In preparing these financial statements the General Committee is required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Club will continue in business.

The General Committee is responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Club and enable it to ensure that the financial statements comply with the Co-operative and Community Benefit Societies Act 2014. The General Committee is also responsible for safeguarding the assets of the Club and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

PRINCIPAL ACTIVITY

The principal activities of the society are those of a first-class County Cricket Club.

RESULT

The income and expenditure account is set out on page 36 and shows the surplus for the year.

GENERAL COMMITTEE

The General Committee of the society who served during the year were:

P G Wright
P Wynne-Thomas (President to 26 Feb 2018)
Ms K A Davies OBE
S E Foster (Vice Chairman)
P J Hacker
J P Moore
P J Ellis (Treasurer)
R W Tennant (Chairman)
D J Bicknell
R A Dawson FCMA (resigned 14 April 2018)
J Gillott
R Stevenson (apptd 26 Feb 2018)
W Taylor (President)
P Ford-Murphy

DISCLOSURE OF INFORMATION TO AUDITORS

Each of the persons who are Committee Members at the time when this report is approved has confirmed that:

- so far as that Committee Member is aware, there is no relevant audit information of which the Company's auditors are unaware; and
- that Committee Member has taken all the steps that ought to have been taken as a Committee Member in order to be aware of any relevant audit information and to establish that the Club's auditors are aware of that information.

This report was approved by the General Committee and signed on its behalf.



R W Tennant | Chairman
10 December 2018

INDEPENDENT AUDITOR'S REPORT

OPINION ON FINANCIAL STATEMENTS

We have audited the financial statements of Nottinghamshire County Cricket Club Limited (the 'Club') for the year ended 30 September 2018, which comprise the Statement of comprehensive income, the Balance sheet, the Statement of cash flows, the Statement of changes in equity and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Club's affairs as at 30 September 2018 and of its surplus for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Co-operative and Community Benefits Act 2014.

BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors' responsibilities for the audit of the financial statements section of our report. We are independent of the Club in accordance with the ethical requirements that are relevant to our audit of the financial statements in the United Kingdom, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

CONCLUSIONS RELATING TO GOING CONCERN

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the General Committee's use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the General Committee have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Club's ability to continue to adopt the going concern basis of accounting for a period of at least 12 months from the date when the financial statements are authorised for issue.

OTHER INFORMATION

The General Committee are responsible for the other information. The other information comprises the information included in the Annual Report, other than the financial statements and our Auditors' report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

OPINION ON OTHER MATTERS PRESCRIBED BY THE CO-OPERATIVE AND COMMUNITY BENEFIT SOCIETIES ACT 2014

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the General Committee's report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the General Committee's report has been prepared in accordance with applicable legal requirements.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

In light of the knowledge and understanding of the Club and its environment obtained in the course of the audit, we have not identified material misstatements in the General Committee's report.

We have nothing to report in respect of the following matters in relation to which the Co-operative and Community Benefit Societies Act 2014 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of the General Committee's remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

RESPONSIBILITIES OF GENERAL COMMITTEE

As explained more fully in the General Committee's responsibilities statement on page 32, the General Committee are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the General Committee determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the General Committee are responsible for assessing the club's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the General Committee either intend to liquidate the club or to cease operations, or have no realistic alternative but to do so.

AUDITORS' RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our Auditors' report.

USE OF OUR REPORT

This report is made solely to the club's General Committee, as a body, in accordance with section 87 of the Co-operative and Community Benefit Societies Act 2014. Our audit work has been undertaken so that we might state to the club's General Committee those matters we are required to state to them in an Auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the club and the club's General Committee, as a body, for our audit work, for this report, or for the opinions we have formed.

Smith Cooper Audit Limited
Chartered Accountants and Statutory Auditors
2 Lace Market Square, Nottingham, NG1 1PB

FINANCIAL REPORT

AT A GLANCE

£908,260

SURPLUS
BEFORE TAX

£4,628,314

NET ASSETS

£1,370,577

CASH AND CASH EQUIVALENTS
AT END OF YEAR

INCOME & EXPENDITURE ACCOUNT

FOR THE YEAR ENDED 30 SEPTEMBER 2018

	Note	2018	2017
		£	£
Income			
Cricket		6,128,578	4,462,766
Commercial		4,858,501	4,012,485
Grants, donations and other sources		2,137,979	2,352,605
		13,125,058	10,827,856
Expenses			
Professional cricket		2,903,928	2,791,479
Cricket Academy, training and development		444,019	435,995
Ground, facilities and match expenditure		3,931,315	3,233,852
Administration and commercial expenses		4,641,728	3,899,010
Operating surplus / (deficit)	3	1,204,068	467,520
Interest receivable and similar income	5	8,998	6,570
Interest payable and expenses	6	(304,806)	(194,973)
Surplus / (deficit) before tax		908,260	279,117
Tax on (loss) / surplus	7	(187,579)	177,791
Surplus / (deficit) for the year		720,681	456,908

There were no recognised gains and losses for 2018 or 2017 other than those included in the income and expenditure account.

The notes on pages 40 to 46 form part of these financial statements.

BALANCE SHEET

AS AT 30 SEPTEMBER 2018

	Note	2018		2017	
		£	£	£	£
Fixed Assets					
Tangible assets	8		23,667,604		21,124,029
Investments	9		-		-
			23,667,604		21,124,029
Current Assets					
Stocks	10	85,786		108,489	
Debtors: Amounts falling due after more than one year	11	11,000		-	
Debtors: Amounts falling due within one year	11	849,346		609,230	
Cash at bank and in hand		1,370,577		2,116,410	
		2,316,709		2,834,129	
Creditors: Amounts falling due within one year	12	(3,782,112)		(4,234,276)	
Net current liabilities			(1,465,403)		(1,400,147)
Total assets less current liabilities			22,202,201		19,723,882
Creditors: Amounts falling due after one year	13		(17,110,172)		(15,425,787)
Provisions for liabilities					
Deferred tax	16		(463,715)		(390,489)
Net assets			4,628,314		3,907,606
Capital and reserves					
Called up share capital	17		412		385
General fund			4,627,902		3,907,221
			4,628,314		3,907,606

The financial statements were approved and authorised for issue by the General Committee and were signed on its behalf on 10 December 2018.

R W Tennant
Chairman

P J Ellis
Treasurer

The notes on pages 40 to 46 form part of these financial statements.

STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 30 SEPTEMBER 2018

	Called up share capital	General fund	Total equity
	£	£	£
At 1 October 2017	385	3,907,221	3,907,606
Surplus for the year	-	720,681	720,681
Shares issued during the year	27	-	27
At 30 September 2018	412	4,627,902	4,628,314

STATEMENT OF CHANGES IN EQUITY

FOR THE YEAR ENDED 30 SEPTEMBER 2017

	Called up share capital	General fund	Total equity
	£	£	£
At 1 October 2016	377	3,450,313	3,450,690
Surplus for the year	-	456,908	456,9085
Shares issued during the year	8	-	8
At 30 September 2017	385	3,907,221	3,907,606

The notes on pages 40 to 46 form part of these financial statements.

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 30 SEPTEMBER 2018

	2018	2017
	£	£
Cash flows from operating activities	720,681	456,908
Surplus/(Deficit) for the financial year		
Adjustments for:		
Taxation	187,579	(177,791)
Depreciation	638,961	634,107
Amortisation of grants received	(270,882)	(410,882)
Interest paid	304,806	194,973
Interest received	(8,998)	(6,570)
(Increase) / decrease in stocks	22,703	(47,949)
(Increase) / decrease in debtors	(251,116)	(43,830)
Decrease / Increase in creditors	(429,057)	139,563
Corporation tax paid	(36,790)	(98,724)
Net cash generated from operating activities	877,887	639,805
Cash flows from investing activities		
Purchase of tangible fixed assets	(3,182,536)	(4,640,362)
Interest received	8,998	6,570
Net cash from investing activities	(3,173,538)	(4,633,792)
Cash flows from financing activities		
Issue of ordinary shares	27	8
New loans received	2,303,779	4,331,415
Repayment of loans	(449,182)	(442,656)
Grant funding received	-	1,090,000
Interest paid	(304,806)	(194,973)
Net cash used in financing activities	1,549,818	4,783,794
Net increase/(decrease) in cash and cash equivalents	(745,833)	789,807
Cash and cash equivalents at the beginning of year	2,116,410	1,326,603
Cash and cash equivalents at the end of year	1,370,577	2,116,410
Cash and cash equivalents at the end of year comprise:		
Cash at bank and in hand	1,370,577	2,116,410
	1,370,577	2,116,410

The notes on pages 40 to 46 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 30 SEPTEMBER 2018

1. GENERAL INFORMATION

Nottinghamshire County Cricket Club Limited is a Club incorporated under the Co-operative and Community Benefit Societies Act 2014 and is registered on the Mutuals Public Register by the FCA. The address of the registered office is given on the company information page of these financial statements.

The nature of the Club's operations and principal activity is that of a first-class county cricket club.

2. ACCOUNTING POLICIES

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with applicable accounting standards including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (FRS 102) and the Co-operative and Communities Benefits Act 2014.

The financial statements are presented in sterling which is the functional currency of the company and rounded to the nearest £1.

The significant accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all years presented, unless otherwise stated.

2.2 Going Concern

The financial statements have been prepared on a going concern basis which assumes that the Club will continue to trade for at least 12 months from the date the financial statements have been approved. The Club has net current liabilities on its balance sheet on page 37. Financial forecasts including cash flows for the period to 30 September 2019 have been prepared by the Committee which support the day-to-day operations of the Club. On that basis, the Committee have concluded that the financial statements can be prepared on a going concern basis.

2.3 Tangible fixed assets

Tangible fixed assets are stated at cost (or deemed cost) or valuation less accumulated depreciation and accumulated impairment losses. Cost includes costs directly attributable to making the asset capable of operating as intended.

Depreciation is provided on all tangible fixed assets, other than freehold land, at rates calculated to write off the cost, less estimated residual value, of each asset on a systematic basis over its expected useful life as follows:

Freehold property
between 20 and 50 years

Fixtures, fittings, plant and equipment and motor vehicles
between 3 and 20 years

Office equipment
between 1 and 3 years

2.4 Stocks

Stocks are stated at the lower of cost and estimated selling price less costs to complete and sell. Cost includes all costs of purchase, costs of conversion and other costs incurred in bringing stock to its present location and condition. Cost is calculated using the first-in, first-out formula. Provision is made for damaged, obsolete and slow-moving stock where appropriate.

2.5 Debtors and creditors receivable/payable within one year

Debtors and creditors with no stated interest rate and receivable or payable within one year are recorded at transaction price. Any losses arising from impairment are recognised in the income and expenditure account in other administrative expenses.

2.6 Investments

Investments are recognised initially at fair value which is normally the transaction price excluding transaction costs. Subsequently, they are measured at fair value through income and expenditure if the shares are publicly traded or their fair value can otherwise be measured reliably. Other investments are measured at cost less impairment.

Investments in joint ventures are measured at cost less impairment.

2.7 Operating leases

Rentals payable and receivable under operating leases are charged to the income and expenditure account on a straight line basis over the period of the lease.

2.8 Current and deferred taxation

Current tax represents the amount of tax payable or receivable in respect of the taxable surplus (or deficit) for the current or past reporting periods. It is measured at the amount expected to be paid or recovered using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date.

Deferred tax represents the future tax consequences of transactions and events recognised in the financial statements of current and previous periods. It is recognised in respect of all timing differences, with certain exceptions. Timing differences are differences between taxable surplus and total comprehensive income as stated in the financial statements that arise from the inclusion of income and expense in tax assessments in periods different from those in which they are recognised in the financial statements. Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable surpluses.

Deferred tax is measured using the tax rates and laws that have been enacted or substantively enacted by the balance sheet date that are expected to apply to the reversal of timing differences. Deferred tax on revalued non-depreciable tangible fixed assets and investment properties is measured using the rates and allowances that apply to the sale of the asset.

2.9 Income

Income is measured at the fair value of the consideration received or receivable. The policies adopted for the recognition of turnover are as follows:

- Amounts in relation to Cricketing and Commercial activities which represents sales to Members and the public at sales value less Value Added Tax.
- Amounts in relation to Grants are amortised in accordance with grant terms.
- Amounts in relation to Donations and Other Sources including distribution from the England and Wales Cricket Board (ECB) are recognised when due.
- All other amounts are accounted for as received, unless, in the case of Donations and Legacies, they are designated for specific purposes.

2.10 Government grants

The Club is eligible for certain capital and revenue grants:

- Revenue grants are accounted for when the conditions attaching to the grant are satisfied. They are released to the income and expenditure account as the related expenditure is incurred.
- Capital grants are accounted for when the conditions attaching to the grant are satisfied and are accounted for as deferred income. The grants are released to the income and expenditure account over the anticipated useful lives of the assets to which the grants relate.

2.11 Pensions

The Club operates defined contribution plans for the benefit of its employees. Contributions are expensed as they become payable.

3. OPERATING (DEFICIT) / SURPLUS

	2018	2017
	£	£
The operating (deficit)/surplus is stated after charging:		
Depreciation of tangible fixed assets	638,961	634,107
Amortisation of grants received	(270,882)	(410,882)
Operating lease rentals	20,285	45,096
Fees payable to the Club's auditor and its associates for the audit of the Company's annual financial statements	23,500	20,150
Defined contribution pension cost	241,423	225,696

4. EMPLOYEES

	2018	2017
	£	£
Staff costs were as follows:		
Wages and salaries	5,095,181	4,168,915
Social security costs	501,113	411,202
Pension costs	241,423	225,696
	5,837,717	4,805,813

	2018	2017
The average monthly number of employees, including the General Committee, during the year was as follows:	No.	No.
Cricket staff	31	29
Cricket development and ground staff	40	35
Commercial, finance and administration staff	46	46
	117	110

The General Committee did not receive any remuneration from the Club for their services as Committee Members (2017: £nil).

Casual and temporary staff are employed by the Club and these costs are included in the employee costs but not in the above number of employees.

5. INTEREST RECEIVABLE

	2018	2017
	£	£
Bank interest receivable	8,998	6,570
	8,998	6,570

6. INTEREST PAYABLE AND SIMILAR CHARGES

	2018	2017
	£	£
Loan interest payable	282,057	172,000
Other finance charges	22,749	22,973
	304,806	194,973

7. TAXATION

	2018	2017
	£	£
Corporation tax		
Current tax on surplus / (deficit) for the year	114,353	36,790
Adjustments in respect of previous periods	-	(182,175)
Total current tax	114,353	(145,385)
Deferred tax		
Origination and reversal of timing differences	73,226	(32,406)
Total deferred tax	73,226	(32,406)
Taxation on (loss) / profit on ordinary activities	187,579	(177,791)

Factors affecting tax charge for the year

The tax assessed for the year is higher than (2017 - lower than) the standard rate of corporation tax in the UK of 19% (2017 - 19.5%). The differences are explained overleaf:

	2018	2017
	£	£
Surplus on ordinary activities before tax	908,260	279,117
Surplus on ordinary activities multiplied by standard rate of corporation tax in the UK of 19% (2017 - 19.5%)	172,569	54,428
Effects of:		
Expenses not deductible for tax purposes, other than goodwill amortisation and impairment	(3,796)	15,139
Capital allowances for year in excess of depreciation	(2,952)	12,271
Grant income amortisation taxed on receipt	(51,468)	(45,045)
Other timing differences leading to an increase/(decrease) in taxation	73,226	(32,406)
Prior year tax credit	-	(182,175)
Rate changes	-	(3)
Total tax charge for the year	187,579	(177,791)

Factors that may affect future tax charges

There were no factors that may affect future tax charges.

8. TANGIBLE FIXED ASSETS

	Freehold property	Plant & machinery	Office equipment	Total
	£	£	£	£
Cost				
At 1 October 2017	24,487,214	5,008,240	452,578	29,948,032
Additions	3,040,948	91,069	50,519	3,182,536
At 30 September 2018	27,528,162	5,099,309	503,097	33,130,568
Depreciation				
At 1 October 2017	4,521,581	3,910,585	391,837	8,824,003
Charge for the year on owned assets	402,073	210,770	26,118	638,961
At 30 September 2018	4,923,654	4,121,355	417,955	9,462,964
Net book value				
At 30 September 2018	22,604,508	977,954	85,142	23,667,604
At 30 September 2017	19,965,633	1,097,655	60,741	21,124,029

Included with freehold property is land of £4,177,476 which is not depreciated.

9. INVESTMENTS

	Nottinghamshire Sports Properties Limited	Reigndei Limited	Total
	£	£	£
Cost			
At 1 October 2017	150,000	28,500	178,500
At 30 September 2018	150,000	28,500	178,500
Impairment			
At 1 October 2017	150,000	28,500	178,500
At 30 September 2018	150,000	28,500	178,500
At 30 September 2018	-	-	-
At 30 September 2017	-	-	-

Nottinghamshire Sports Properties Limited own the Lady Bay Sports Ground. The operating activities of this ground are managed by Nottinghamshire Sports Club Limited, a wholly owned subsidiary of Nottinghamshire Sports Properties Limited. The club jointly own and manage this investment on a 50:50 basis with Nottingham Rugby Football Club Limited.

Both of these companies are registered in England.

The General Committee consider the investment in Nottinghamshire Sports Properties Limited to be impaired, due to the operational support required.

In common with the other first-class County Cricket Clubs, the Club has invested in the share capital of a captive insurance company administered by the England and Wales Cricket Board and known as Reigndei Limited. The General Committee has considered it prudent to make full provision against this investment.

10. STOCKS

	2018	2017
	£	£
Goods held for resale and sundry stocks	85,786	108,489
	85,786	108,489

Stock recognised as an expense during the year was £1,112,490 (2017: £831,361).

11. DEBTORS

	2018	2017
	£	£
Due after more than one year		
Other Debtors	11,000	-
	11,000	-
Due within one year		
Trade Debtors	457,515	192,418
Other Debtors	391,831	416,812
	849,346	609,230

12. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2018	2017
	£	£
Council loans	496,700	442,370
Trade creditors	650,889	627,183
Corporation tax	114,353	36,790
Taxation and social security	606,877	667,327
Accruals and deferred income	1,642,411	2,009,724
Unamortised grants	270,882	450,882
	3,782,112	4,234,276

13. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	2018	2017
	£	£
Bank and council loans	7,643,473	5,843,206
Other creditors	198,000	223,000
Unamortised grants	9,268,699	9,359,581
	17,110,172	15,425,787

14. LOANS

	2018	2017
	£	£
Analysis of the maturity of loans is given below:		
Amounts falling due within one year		
Council loans	496,700	442,370
Amounts falling due 1-2 years		
Council loans	480,200	425,871
Amounts falling due 2-5 years		
Bank and council loans	2,440,599	1,228,110
Amounts falling due after more than 5 years		
Council loans	4,722,674	4,189,225
	8,140,173	6,285,576

Secured loans

The bank and council loans are secured by way of a fixed and floating charge over all assets.

Terms of repayments and interest rates of the loans are as follows:

- A loan repayable over 20 years in semi-annual instalments with an interest rate of 4.61% per annum.
- A loan repayable over 15 years in semi-annual instalments with an interest rate of 3% per annum.
- A loan repayable on or before 31 December 2020 with an interest rate of 3% per annum.

15. AMORTISATION OF DEFERRED GRANT FUNDING

	2018	2017
	£	£
Within one year	270,882	450,882
Between one and five years	1,083,530	1,803,530
After more than five years	8,185,169	7,556,051
	9,539,581	9,810,463

16. DEFERRED TAXATION

	2018
	£
At beginning of year	(390,489)
Charged to the income or expenditure	(73,226)
At end of year	(463,715)

The provision for deferred taxation is made up as follows:	2018	2017
	£	£
Accelerated capital allowances	472,317	407,520
Pension surplus	(3,922)	(5,970)
Other provisions	(4,680)	(11,061)
	463,715	390,489

17. SHARE CAPITAL

	2018	2017
	£	£
Authorised, allotted, called up and fully paid		
8,240 (2017: 7,690) Ordinary shares of 0.05p each	412	385

Share capital is restated each year based on Membership numbers.

18. MEMBERS

	2018	2017
Members at the beginning of the year	7,690	7,540
Members admitted during the year	550	150
Members ceased during the year	-	-
Members at the end of the year	8,240	7,690

19. RESERVES

General Fund
The general fund represents cumulative surpluses and deficits.

20. CAPITAL COMMITMENTS

At 30 September 2018 the Club had capital commitments as follows:

	2018	2017
	£	£
Contracted for but not provided in these financial statements	-	2,980,940
	-	2,980,940

The capital commitment in 2017 related to the remaining contracted costs for the re-development of the Radcliffe Road stand.

21. PENSION COMMITMENTS

The club operates 3 (2017: 3) defined contribution schemes, one for the players and two for the staff. The assets of these schemes are held separately from those of the club in independently administered trusts.

The pension cost charge represents contributions payable by the club to these schemes, and this amounted to £241,423 (2017: £225,696).

Pension contributions outstanding at the year end were £33,510 (2017: £31,422).

22. COMMITMENTS UNDER OPERATING LEASES

At 30 September 2018, the Club had future minimum lease payments under non-cancellable operating leases as follows:

	2018	2017
	£	£
Not later than one year	20,285	20,285
Later than one year and not later than five years	6,105	26,390
	26,390	46,675

23. RELATED PARTY TRANSACTIONS

During the year the Club made purchases of £nil (2017: £747) from a company which a General Committee Member is a director of. The Club also made sales of £30,000 (2017: £nil) to this company. As at 30 September 2018 the Club was due an amount of £12,000 (2017: £nil) from this company.

During the year the Club made sales of £4,254 (2017: £2,231) to a company which a General Committee Member is a director of. As at 30 September 2018 the Club was due an amount of £3,124 (2017: £1,988) from this company.

Key management personnel remuneration in the year totalled £441,717 (2017: £366,231) for short-term employment benefits and £36,104 (2017: £78,730) for post-employment benefits.



MICK NEWELL

FIRST XI REPORT

Looking back on our performances across 2018, I would say we achieved the minimum for a Club of our stature and ambition. Our two main aims were to retain our status in the first division of the Specsavers County Championship, and to play knockout white-ball cricket in both competitions.

However, it is disappointing that we didn't manage to go further in one-day cricket or finish in the top half in the red-ball format.

Having achieved promotion as a major part of one of our most successful ever seasons in 2017, it would have been devastating to be relegated. We need to continue earning the right to be a team that plays Division One cricket for as many seasons as possible, as we did successfully for nine years prior to dropping out in 2016.

Over the past ten to 15 years, we have tended to play good cricket in April and May – and that happened again this year. If you look at the start of the season, our seam attack regularly included Jake Ball and Stuart Broad – and they helped us win three of our opening four matches. By the end of the season we had lost their experience and international quality; Jake due to injury and Stuart on the back of his England commitments.

Luke Fletcher and Harry Gurney had fantastic seasons, taking 80 wickets over the course of a 14-match campaign between them. Having featured heavily in all three competitions, they were running on empty towards the end of the summer. It's to their credit that they kept running in, giving it their all and not letting their standards slip.

We had a brilliant game against Hampshire in May which ended in victory, but we didn't play as well at home as we would have liked and were outgunned by Essex and Somerset in our final two matches of the season.

Our red-ball campaign mirrored the 2017 efforts in many ways, albeit at the opposite end of the table. We played very well in Division Two last year, but by September we didn't seem to have much left. However, in Division One, your mistakes are even more costly and we were caught out a number of times at the back and of the season.

In white-ball cricket, we lacked some of the batting firepower that had helped us achieve such success in 2017, something we have taken steps to address with the signings of Ben Slater, Ben Duckett and Joe Clarke ahead of the new campaign.

Ultimately, we were out-skilled in the two knockout games having stumbled a little through the group

"LUKE FLETCHER AND HARRY GURNEY HAD FANTASTIC SEASONS, TAKING 80 WICKETS OVER THE COURSE OF A 14-MATCH CAMPAIGN BETWEEN THEM."

Mick Newell



Player of the season
Tom Moores

stages. In previous years we have tended to win groups or be near the top, but this year wasn't such a smooth pathway. Therefore, the defeats in the quarter-finals – whilst disappointing – were not necessarily surprising.

We saw some things we weren't quite happy with and have tried to change by bringing in some young, exciting, dynamic players to freshen it up. Players such as Zak Chappell and Paul Coughlin hopefully have eight to ten-year careers with the Club ahead of them, working with good coaching staff and improving as players.

It's been widely publicised that we had a small squad last year and we were operating with 17 or 18 senior professionals. We're not looking for too many more than that, but we are looking for increased quality; something we have addressed in our recruitment.

That squad will also continue to be supplemented by our Academy and we will promote younger players when the time is right, much like when Lyndon James got his chance this summer. The likes of Lyndon and Jack Blatherwick got first team experience in 2018 and – moving forward – there are opportunities for players such as Chris Gibson, Liam Patterson-White and Sol Budinger to be spoken about in terms of possible selection if their performances warrant it. There is no doubt they are improving quickly under Ant Botha, and they are certainly closer to the first team than if we had 23 or 24 players on our professional staff.

Our small squad also meant we tended to stick with players and give them every opportunity to get it right. For example, a number of our batsmen averaged around 30 – meaning they demonstrated the required skill to be successful, but didn't get the required volume of runs to win matches for the team.

Jake Libby is a perfect example of that. He played every four-day game and hopefully will emerge a better player for it. He certainly has experience in red-ball cricket now, so I want to see him grab the opportunity and progress within that side. He also made outstanding strides within T20 cricket that very few people would have foreseen, sustaining a strike-rate in excess of 140 and playing an important role in a number of the victories that saw us through to the quarter-finals.

The performances of Harry and Luke, as mentioned previously, were huge positives. Tom Moores, meanwhile, has been outstanding in taking the gloves from Chris Read; playing in almost every match and producing performances that ensured he was a deserving winner of our Player of the Year Award.

And all our overseas players – Ross Taylor, Dan Christian, Ish Sodhi and Kraigg Brathwaite – showed real commitment.

We have already secured the signing of Dan for 2019 and would welcome any of the others back in future if that turned out to be possible.

I also think the lessons learned by our Club Captain Steven Mullaney – together with the most senior players such as Harry, Luke and Samit Patel – will prove to be hugely important. Steven, in his first year as skipper, did very well. He embraced every facet of the job, wants to be involved in everything and has commanded the respect of a dressing room full of international players.

Adding in our new signings, I believe people will be looking at our current squad thinking it's stronger than last year. There's more strength in depth and the age profile is better. It's a squad that will develop and grow.

We are looking to be stable and consistent in terms of our coaching staff, our captain and our senior players. We want stability. We are not going to be changing things at that level. What we've done is give that leadership group a better and slightly bigger group of players to work with.

Our aim is exactly the same as it was in 2018 – to compete for all three trophies. That's the objective every season – our minimum standard, if you like. We have to make an impact across all three competitions.

Maximum standards would be putting trophies in the cabinet, as we did in 2017. That is an ambition that continues to drive us all.

FIRST-CLASS AVERAGES 2018

LEADING RUN SCORER



JAKE LIBBY

662

RUNS

LEADING WICKET TAKER



HARRY GURNEY

42

WKTS

BATTING / FIELDING	MATCHES	INNS	N/O	RUNS	AVG	H/S	50	100	CT/ST
B T Slater	4	8	0	349	43.62	109	1	1	1
K C Brathwaite	4	8	1	296	42.28	71	3	0	1
L R P L Taylor	8	15	0	506	33.73	146	4	1	13
S J Mullaney	11	20	0	601	30.05	130	4	1	11
T J Moores	13	22	1	616	29.33	103	2	1	39
M H Wessels	12	23	3	568	28.40	75*	4	0	14
B M Duckett	3	5	0	133	26.60	80	1	0	1
J D Libby	14	27	2	662	26.48	100*	4	1	6
S R Patel	14	26	1	639	25.56	76	6	0	5
W A R Fraine	1	2	0	49	24.50	30	0	0	0
C D Nash	9	17	0	383	22.52	139	2	1	4
M E Milnes	6	10	5	100	20.00	43	0	0	4
M H A Footitt	3	5	3	38	19.00	21*	0	0	1
L Wood	6	10	2	137	17.12	35*	0	0	5
W T Root	6	12	0	196	16.33	36	0	0	3
J T Ball	6	10	2	130	16.25	44*	0	0	1
S C J Broad	5	8	0	123	15.37	38	0	0	2
L J Fletcher	13	23	1	304	13.81	43	0	0	4
H F Gurney	11	16	10	73	12.16	29*	0	0	1
M Carter	4	8	0	76	9.50	22	0	0	4
L W James	1	2	0	14	7.00	13	0	0	0

BOWLING	MATCHES	OVERS	MDNS	RUNS	WKTS	AVG	S/R	5WKT	BEST
W T Root	6	9.3	1	55	3	18.33	19.00	0	3-37
S C J Broad	5	117.3	31	352	18	19.55	39.16	0	4-41
C D Nash	9	22	1	66	3	22.00	44.00	0	2-4
J T Ball	6	171.5	38	623	28	22.25	36.82	2	5-43
L W James	1	15	1	68	3	22.66	30.00	0	3-54
L J Fletcher	13	347.3	86	977	38	25.71	54.86	1	5-27
H F Gurney	11	325.3	52	1137	42	27.07	46.50	2	6-25
M Carter	4	153.2	28	525	16	32.81	57.50	1	5-113
S J Mullaney	11	114	21	402	11	36.54	62.18	0	4-68
J D Libby	14	11.5	0	40	1	40.00	71.00	0	1-23
L Wood	6	110.1	15	411	10	41.10	66.10	0	3-66
M H A Footitt	3	66.4	9	276	6	46.00	66.66	0	3-69
S R Patel	14	305.5	66	896	19	47.15	96.57	1	6-114
M E Milnes	6	153	26	527	11	47.90	83.45	0	4-44
K C Brathwaite	4	2	0	10	0				

T20 VITALITY BLAST AVERAGES 2018

LEADING RUN SCORER



TOM MOORES

445

RUNS

LEADING WICKET TAKER



HARRY GURNEY

20

WKTS

BATTING	MATCHES	INNS	N/O	RUNS	AVG	H/S	50	100	S/R
D T Christian	15	14	4	415	41.50	113*	1	1	172.91
J D Libby	11	11	3	284	35.50	58	1	0	142.71
A D Hales	6	6	1	173	34.60	71*	1	0	132.06
T J Moores	15	15	2	445	34.23	80*	3	0	146.86
W T Root	13	11	3	199	24.87	40	0	0	109.94
M H Wessels	14	14	0	307	21.92	58	2	0	163.29
S R Patel	15	14	2	228	19.00	52	1	0	118.75
S J Mullaney	15	14	0	263	18.78	55	1	0	152.02
L J Fletcher	12	7	1	56	9.33	27	0	0	136.58
W A R Fraine	7	7	1	49	8.16	14	0	0	116.66
I S Sodhi	15	9	5	27	6.75	8*	0	0	103.84
P Coughlin	3	3	0	13	4.33	5	0	0	76.47
J T Ball	6	3	1	8	4.00	8*	0	0	80.00
H F Gurney	15	5	2	7	2.33	6	0	0	77.77
C D Nash	1	1	0	0	0.00	0	0	0	0.00
M Carter	2	1	1	16		16*	0	0	266.66

BOWLING	MATCHES	OVERS	MDNS	RUNS	WKTS	AVG	S/R	ECON	BEST
H F Gurney	15	50.4	0	387	20	19.35	15.20	7.63	3-24
I S Sodhi	15	54	0	441	19	23.21	17.05	8.16	4-17
M Carter	2	6	0	51	2	25.50	18.00	8.50	1-25
S J Mullaney	15	32	0	309	11	28.09	17.45	9.65	2-29
L J Fletcher	12	42.1	0	375	12	31.25	21.08	8.89	3-21
D T Christian	15	35.1	0	354	10	35.40	21.10	10.06	3-34
S R Patel	15	42.5	0	393	8	49.12	32.12	9.17	2-26
J T Ball	6	17.1	0	159	3	53.00	34.33	9.26	3-40
W T Root	13	2	0	20	0			10.00	

ROYAL LONDON ONE-DAY CUP AVERAGES 2018

LEADING RUN SCORER



STEVEN MULLANEY

406

RUNS

LEADING WICKET TAKER



JAKE BALL

14

WKTS

BATTING	MATCHES	INNS	N/O	RUNS	AVG	H/S	50	100	S/R
S J Mullaney	8	7	0	406	58.00	124	3	1	103.04
T J Moores	8	8	1	263	37.57	76	1	0	101.54
M H Wessels	8	8	0	273	34.12	76	3	0	109.63
L R P L Taylor	8	8	1	235	33.57	58	2	0	87.68
L J Fletcher	8	7	3	133	33.25	53*	1	0	107.25
S R Patel	8	7	0	208	29.71	100	0	1	96.29
C D Nash	8	7	0	169	24.14	56	2	0	70.41
W T Root	7	6	0	128	21.33	41	0	0	85.90
W A R Fraine	3	3	1	27	13.50	13	0	0	122.72
A D Hales	3	3	0	38	12.66	21	0	0	60.31
M Carter	5	4	0	28	7.00	17	0	0	82.35
J T Ball	8	5	1	20	5.00	13	0	0	105.26
H F Gurney	4	2	1	2	2.00	2*	0	0	50.00
J M Blatherwick	2	2	2	5		3*	0	0	27.77

BOWLING	MATCHES	OVERS	MDNS	RUNS	WKTS	AVG	S/R	ECON	BEST
M Carter	5	43	2	198	13	15.23	19.84	4.60	4-40
H F Gurney	4	33	0	216	9	24.00	22.00	6.54	4-58
J T Ball	8	69	4	391	14	27.92	29.57	5.66	4-29
C D Nash	8	11	0	62	2	31.00	33.00	5.63	1-18
L J Fletcher	8	60	3	325	9	36.11	40.00	5.41	4-20
S R Patel	8	74.1	1	372	10	37.20	44.50	5.01	2-33
W T Root	7	21	0	153	3	51.00	42.00	7.28	1-27
S J Mullaney	8	53	0	245	4	61.25	79.50	4.62	2-42
J M Blatherwick	2	2	0	17	0			8.50	



ANT BOTHA

SECOND XI REPORT

Some people may think all forms of cricket are solely about results. However, I am of the opinion that my job – and the job of Second XI cricket – is to see our players improve enough to play in the first team, or higher.

My job is to identify players who have the potential to play international cricket (that's the level of player we are looking for), and coach them. We have a few guys who have that potential. They are starting to tap into it, but they still have a lot of work to do.

For the record, we finished fourth out of ten sides in the North Division of the Second XI Championship with three wins, three draws and three defeats. Our 15-run victory at Lancashire was memorable in that it was achieved by a young Nottinghamshire side against opponents featuring the likes of Shivnarine Chanderpaul, Haseeb Hameed and Joe Mennie.

Our young wicketkeeper, Sol Budinger, scored a memorable hundred in that game, while Lyndon James scored a half-century in each innings at the top of the order – as well as taking five important wickets. There are still areas in which we can improve, but I believe we are getting to a position where we can start playing some really good red-ball cricket in 2019.

Results were tough for us in the white-ball formats with the side finishing seventh out of ten teams in both the 50 and 20 over competitions. But I could definitely see growth in a number of our cricketers during the course of both tournaments.

Having a small professional squad actually helped, in my opinion, when it came to the development of players. It allowed us to concentrate on helping a fairly consistent group of individuals – many of them young Academy prospects – to grow as cricketers. I was able to throw people into different situations to aid their development, whereas if you have a bigger squad you often don't get those opportunities.

It also allowed us to share leadership responsibilities throughout the squad, instilling those habits into a large number of players which will stand them in good stead moving forward.





Matt Carter impressed in both First XI and Second XI cricket in 2018

We're constantly pushing our players, but they also have to manage their own expectations and understand that the odd half-century doesn't warrant a place in the first team.

Individually, seam bowling all-rounder Lyndon James is someone who progressed very quickly after a challenging start. By the back end of the summer, he had taken his game to a level where he was able to make his first-class debut and make an impact, which was brilliant for his development.

Chris Gibson's performances at the top of the order during the first half of the summer were also very impressive. He was constantly putting his name in the hat for first team selection. Matt Carter, meanwhile, produced consistently high-level performances in Second XI cricket – as well as going on to translate them into the first team. And Liam Patterson-White's batting against the red ball also came on in leaps and bounds during the course of the summer.

Overall, the culture and environment we are continuously building ensured that any newcomers to the dressing room could blend in nicely and put in solid performances. That's something we will continue to focus on in 2019 – and it is testament to the support staff that worked with the Second XI that we were able to create it.

"OVERALL, THE CULTURE AND ENVIRONMENT WE ARE CONTINUOUSLY BUILDING ENSURED THAT ANY NEWCOMERS TO THE DRESSING ROOM COULD BLEND IN NICELY AND PUT IN SOLID PERFORMANCES."

Ant Botha

My thanks, therefore, go to Phil Tranter, Henry Woodward, Liam Price and Jamie Hart – as well as to all the players, for always approaching their cricket with such a positive mindset.

We're looking forward to taking things on and improving again in 2019.

SECOND XI CHAMPIONSHIP AVERAGES 2018

BATTING/FIELDING	MATCHES	INNS	N/O	RUNS	AVG	H/S	50	100	CT/ST
J D Libby	3	5	1	357	89.25	174	3	1	0
L A Patterson-White	7	10	4	416	69.33	120	3	1	7
M Carter	3	3	1	114	57.00	53*	1	0	4
L W James	8	13	4	439	48.77	87	3	0	5
L Wood	3	4	0	161	40.25	92	1	0	1
W A R Fraine	3	5	1	152	38.00	86	1	0	2
P Coughlin	3	6	0	216	36.00	86	2	0	1
C F Gibson	9	16	0	557	34.81	148	2	2	8
B Williams	1	1	0	34	34.00	34	0	0	0
S G Budinger	9	15	2	433	33.30	109	1	1	11
S D Perera	6	8	1	231	33.00	103	0	1	0
S T Ashraf	3	5	1	131	32.75	80*	1	0	3
K S Leverock	5	5	1	117	29.25	65*	1	0	1
W T Root	1	2	1	28	28.00	20*	0	0	0
J M Blatherwick	6	7	2	122	24.40	32	0	0	1
C R Marshall	6	9	1	184	23.00	55*	1	0	2
B M Kitt	3	2	0	43	21.50	27	0	0	4
T G Keast	7	8	0	165	20.62	77	1	0	20
C D Nash	1	2	0	36	18.00	30	0	0	0
J A Stamatis	1	1	0	16	16.00	16	0	0	0
J D M Evison	4	7	0	105	15.00	70	1	0	2
T R Wyatt	3	2	0	24	12.00	19	0	0	0

Also batted: J D Cook 2, 4,0, 39, 9.75, 28, 0, 0, 0 / M E Milnes 5, 6, 0, 37, 6.16, 17, 0, 0, 1
M H A Footitt 8, 2, 0, 3, 1.50, 3, 0, 0, 4 / I S Jandu 1, 0, n/a, n/a, n/a, n/a, n/a, n/a, 0

BOWLING	MATCHES	OVERS	MDNS	RUNS	WKTS	AVG	S/R	5WKT	BEST
I S Jandu	1	14	2	45	3	15.00	28.00	0	2-18
J D M Evison	4	11.3	1	54	3	18.00	23.00	0	1-14
T R Wyatt	3	3	0	19	1	19.00	18.00	0	1-19
M E Milnes	5	100.5	17	331	14	23.64	43.21	1	5-55
B M Kitt	3	43	12	123	5	24.60	51.60	0	3-57
M H A Footitt	8	157.1	36	499	20	24.95	47.15	0	4-48
M Carter	3	125.1	32	361	13	27.76	57.76	1	5-14
L W James	8	105	14	407	13	31.30	48.46	0	4-48
J D Cook	2	53.1	2	228	7	32.57	45.57	0	3-69
L Wood	3	73	10	268	8	33.50	54.75	1	5-44
J M Blatherwick	6	143.4	21	639	16	39.93	53.87	0	3-49
P Coughlin	3	15	1	50	1	50.00	90.00	0	1-31
L A Patterson-White	7	151.1	23	628	12	52.33	75.58	0	4-89
K S Leverock	5	72.2	6	387	7	55.28	62.00	0	4-78
C F Gibson	9	33.3	0	176	3	58.66	67.00	0	2-47
J D Libby	3	17	2	59	1	59.00	102.00	0	1-19

Also bowled: S G Budinger 9, 9, 2, 39, 0, n/a, n/a, n/a, n/a / C R Marshall 6, 67.3, 7, 252, 0, n/a, n/a, n/a, n/a
W T Root 1, 10, 0, 46, 0, n/a, n/a, n/a, n/a / J A Stamatis 1, 10, 1, 46, 0, n/a, n/a, n/a, n/a

SECOND XI TROPHY AVERAGES 2018

BATTING	MATCHES	INNS	N/O	RUNS	AVG	H/S	50	100	S/R
W A R Fraine	2	1	0	58	58.00	58	1	0	89.23
L A Patterson-White	3	3	2	58	58.00	46*	0	0	72.50
C R Marshall	3	3	0	108	36.00	61	1	0	77.69
L Wood	1	1	0	36	36.00	36	0	0	109.09
J D Libby	3	3	1	71	35.50	61*	1	0	66.35
T G Keast	5	4	0	137	34.25	66	1	0	93.83
S T Ashraf	1	1	0	25	25.00	25	0	0	78.12
S G Budinger	6	6	0	150	25.00	63	1	0	107.91
C F Gibson	6	6	1	117	23.40	67	1	0	57.92
B M Kitt	4	3	2	21	21.00	14	0	0	95.45
W T Root	3	3	0	59	19.66	48	0	0	75.64
M E Milnes	6	4	0	72	18.00	36	0	0	66.05
K S Leverock	5	5	0	73	14.60	44	0	0	86.90
M Carter	4	4	1	40	13.33	22	0	0	65.57
T R Wyatt	4	1	0	12	12.00	12	0	0	60.00
J M Blatherwick	6	4	2	18	9.00	14*	0	0	58.06
L W James	5	3	0	4	1.33	3	0	0	23.52
S D Perera	2	1	0	1	1.00	1	0	0	16.66
M H A Footitt	1	0							

BOWLING	MATCHES	OVERS	MDNS	RUNS	WKTS	AVG	S/R	ECON	BEST
M Carter	4	30	4	95	6	15.83	30.00	3.16	4-22
M E Milnes	6	45.1	2	183	10	18.30	27.10	4.05	4-31
L A Patterson-White	3	11	0	59	3	19.66	22.00	5.36	2-58
C F Gibson	6	4.2	0	45	2	22.50	13.00	10.38	2-34
B M Kitt	4	19.2	0	119	5	23.80	23.20	6.15	3-32
J M Blatherwick	6	45	6	234	6	39.00	45.00	5.20	4-27
W T Root	3	17.1	0	92	2	46.00	51.50	5.35	1-27
K S Leverock	5	13	0	80	1	80.00	78.00	6.15	1-47
C R Marshall	3	14	0	96	1	96.00	84.00	6.85	1-50
M H A Footitt	1	6	0	35	0			5.83	
L W James	5	10	0	47	0			4.70	
J D Libby	3	2	0	13	0			6.50	

SECOND XI T20 AVERAGES 2018

BATTING/FIELDING	MATCHES	INNS	N/O	RUNS	AVG	H/S	50	100	S/R
W A R Fraine	5	4	1	248	82.66	100	2	1	157.96
M E Milnes	2	2	1	44	44.00	31	0	0	118.91
P Coughlin	2	1	0	39	39.00	39	0	0	195.00
C R Marshall	9	7	2	151	30.20	40	0	0	146.60
L W James	12	11	2	236	26.22	98*	1	0	147.50
S T Ashraf	6	5	0	111	22.20	33	0	0	129.06
L A Patterson-White	8	7	3	88	22.00	33	0	0	118.91
J D Cook	4	3	1	37	18.50	19	0	0	72.54
S G Budinger	12	12	1	180	16.36	46	0	0	107.78
K S Leverock	6	5	1	64	16.00	25	0	0	106.66
J D M Evison	10	8	2	88	14.66	34	0	0	91.66
J M Blatherwick	12	6	1	57	11.40	28	0	0	146.15
T G Keast	12	7	1	65	10.83	36	0	0	114.03
C F Gibson	8	7	0	73	10.42	23	0	0	72.27
L Wood	4	4	0	34	8.50	19	0	0	113.33
D T Christian	2	1	0	8	8.00	8	0	0	200.00
J D Libby	4	4	0	27	6.75	19	0	0	75.00
D Blignaut	2	2	0	12	6.00	12	0	0	60.00
M H A Footitt	6	4	2	11	5.50	6	0	0	73.33
M Carter	3	3	0	12	4.00	6	0	0	46.15
S D Perera	4	4	0	13	3.25	6	0	0	46.42
B M Kitt	1	1	1	8		8*	0	0	133.33
I S Sodhi	1	0							

BOWLING	MATCHES	OVERS	MDNS	RUNS	WKTS	AVG	S/R	ECON	BEST
M E Milnes	2	8	0	45	5	9.00	9.60	5.62	4-23
C F Gibson	8	20.3	0	151	11	13.72	11.18	7.36	3-18
L A Patterson-White	8	27	0	187	9	20.77	18.00	6.92	3-27
M Carter	3	12	0	84	4	21.00	18.00	7.00	2-19
J M Blatherwick	12	41	1	332	14	23.71	17.57	8.09	3-16
J D Cook	4	9	0	73	3	24.33	18.00	8.11	2-10
M H A Footitt	6	22	0	197	8	24.62	16.50	8.95	3-27
D T Christian	2	4	0	25	1	25.00	24.00	6.25	1-25
I S Sodhi	1	4	0	28	1	28.00	24.00	7.00	1-28
L Wood	4	14	1	93	3	31.00	28.00	6.64	2-18
K S Leverock	6	15	0	132	3	44.00	30.00	8.80	1-10
L W James	12	37	0	286	6	47.66	37.00	7.72	2-36
C R Marshall	9	12	0	116	2	58.00	36.00	9.66	2-31
D Blignaut	2	3	0	24	0			8.00	
J D M Evison	10	4	0	46	0			11.50	
B M Kitt	1	2	0	31	0			15.50	



MATT WOOD

ACADEMY REPORT

With a small professional playing staff in 2018, it became a year in which a number of Academy players had exciting opportunities to showcase their abilities higher up within the cricket structure of the Club.

There have been some excellent individual performances, but to see fast bowler Jack Blatherwick and seam bowling all-rounder Lyndon James make their first team debuts was a particular highlight.

Lyndon was in fantastic form throughout August, before taking his chance in September with three wickets in the Specsavers County Championship against Essex at Trent Bridge.

Meanwhile, it's just rewards for Jack that his hard work – over a number of years – has resulted in his first professional contract. Being handed the opportunity to sign for the Club he supported as a boy is a great and emotional achievement for Jack. We wish him all the best for his inaugural year as a professional cricketer.

The achievements of Lyndon and Jack provide examples as to how Academy players can achieve their ambitions. They are both, however, aware that this is a very strong Club and to play regular first team cricket will require tremendous amounts of hard work, dedication and skill.

Elsewhere, off-spinner Jordan Cook and fast bowler Nick Kimber both represented the England Under 19s this summer, with Cook earning the player of the series accolade for his performances against South Africa.

Joey Evison, a middle-order batsman that came to the Club via our productive linkup with Lincolnshire, represented the Midlands at the Super 4s. Meanwhile, ten of the 11 players on our Academy represented the Second XI, indicating that our development programme is working in terms of its core objective of producing players who compete for positions in senior cricket.

With this year being the first for some time where we didn't enter an Academy team into the Nottinghamshire Premier League, we played four one-day matches against other county academies, winning three and losing one.

Ideally, we would have liked ten days of cricket as an Academy squad. However, we lost six, due to a very wet April.

There was also a concerted effort to avoid clashes with Under 17

"THERE HAVE BEEN SOME EXCELLENT INDIVIDUAL PERFORMANCES, BUT TO SEE FAST BOWLER JACK BLATHERWICK AND SEAM BOWLING ALL-ROUNDER LYNDON JAMES MAKE THEIR FIRST TEAM DEBUTS WAS A PARTICULAR HIGHLIGHT."

Matt Wood



Lyndon James made his first team debut in 2018



Jack Blatherwick given a professional contract



Nick Kimber on duty with England's under 19s

"THE MAIN AMBITION FOR THE ACADEMY IN 2019 IS TO SEE OUR PLAYERS PRODUCING PERFORMANCES IN THE SECOND XI THAT PUSH THEM INTO THE RECKONING FOR FIRST TEAM SELECTION."

Matt Wood

and second team cricket, to ensure that our Academy players had the opportunity to take part in each of those squads.

Particularly with the Under 17s and their three-day competition, it exposed our players to a longer format of cricket and they responded well to the challenge.

Louis Bhabra scored two fine hundreds in that competition – and Joey Evison posted an accomplished 185 against Staffordshire - as the team reached the semi-final stage, where they were eventually beaten by Yorkshire.

Wicketkeeper Tom Keast and leg-spinning all-rounder Connor Marshall are moving on from the Academy with our best wishes.

Sol Budinger, a hard-hitting batsman who also donned the gloves to good effect – together with Plumtree seamer Ishraj Jandu – have been newly added to form a group of ten as we move into 2019. Sol put in some outstanding performances for the Second XI last summer, scoring 744 runs across all formats, including a century against Lancashire.

Jandu, meanwhile, had a fine year for the Under 17s which resulted in a second team debut. He has been part of our Emerging Player Programme for the past three years and attended the Club's pre-season bowling camp in Oman, where he impressed Club Captain Steven Mullaney with his speed and away swing in the nets.

The main ambition for the Academy in 2019 is to see our players producing performances in the Second XI that push them into the reckoning for first team selection.

This group of players each has the talent and opportunity to achieve it, in what is the privileged position of being involved in professional cricket.

They all enter 2019 with my best wishes.



THE NEXT ANNUAL GENERAL MEETING OF

NOTTINGHAMSHIRE COUNTY CRICKET CLUB

WILL BE HELD AT

COUNTY HALL WEST BRIDGFORD

ON

TUESDAY 26 FEBRUARY 2019 AT 7PM

NOTTINGHAMSHIRE COUNTY CRICKET CLUB

TRENT BRIDGE EST. 1838



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